

**Minutes of University Council  
2:30 p.m., Thursday, April 18, 2019  
Arts Building Room 241 Neatby-Timlin Theatre**

Attendance: See item 3 Appendix A for the listing of members in attendance.

The chair of Council, Dr. Jay Wilson, called the meeting to order at 2:00 p.m., noting that quorum had been reached.

1. Adoption of the agenda

Gjevre/Brook: *That the agenda be adopted as circulated.*

CARRIED

2. Chair's remarks

The chair acknowledged that Council meets on Treaty 6 territory and the homeland of the Métis.

Dr. Wilson reported that the topics discussed at the PEC and Council chairs breakfast last week were the HARVEST repository in the Library, with Melissa Just, dean of the Library as a guest, and an update on the 2019/20 provincial budget.

16 nominations were received for 15 seats on University Council. Dr. Wilson thanked those who put their names forward and congratulated those who were elected. He also noted that the nominations committee is populating Council committees and encouraged members to consider invitations to participate. He noted that the nominations for the representative of the GAA on the Board of Governors would close on April 23.

Dr. Wilson reminded those in attendance of the usual protocols for discussion and debate.

3. Approval of minutes of the meeting of March 21, 2019

Urquhart/Jones: *That the minutes of the March 21, 2019 meeting be approved as circulated.*

CARRIED

4. Business Arising from the Minutes

Dr. Wilson reported that the coordinating committee of Council considered the matter of the level of detail in Council minutes that was raised at the February Council meeting. The committee reviewed a motion that was passed by Council November 9, 2005 indicating that the

minutes should summarize significant points raised during the debate of motions, but not provide a verbatim account of members' comments. The committee concluded that overall the Council minutes are meeting this standard, and the concerns of members can be met by specific corrections if required.

## 5. Report of the President

President Peter Stoicheff was invited to give his report.

Dr. Stoicheff acknowledged the importance of the university budget and noted that the provost would be dealing with it in more detail in his report.

The president reported on a recent Universities Canada meeting he attended and on his continued support for ongoing relationships between universities, including Usask, in the two countries despite current geopolitical issues.

USask recently participated in a meeting in Ottawa on Global Water Futures, at which he and members of the Global Institute of Water Security (GIWS) were participants. The president spoke at the meeting. Participants included Dr. John Pomeroy from GIWS, Minister Goodale, policy makers, and members of related institutes across the country. The context of the meeting was the recent report that Canada is warming at two times the global rate, and the Canadian north is warming at three times the global rate. The GIWS will continue to play a leadership role in important research on the implications of these developments for water security.

USask will be signing an MOU with the Prince Albert Grand Council next week, and with the Saskatoon Tribal Council in the near future. These formal agreements speak to the aspirational and high-level goals that the university has regarding reconciliation and Indigenization. They are public declarations that we will remain accountable to, and reflect the spirit of, these relationships.

A question was raised again from a previous meeting regarding the connection or conflation of the issue of academic freedom and 'without-attribution' basis of meetings. The president responded that in particular he was pointing to the matter of freedom of expression as articulated in article 6.1 of the USFA collective agreement, from which he read a brief excerpt.

## 6. Report of the Provost

Dr. Tony Vannelli presented the provost's report to Council. Greg Fowler, vice-president finance and resources was invited to join Dr. Vannelli to present the details of the university budget. The provost reiterated that the university budget was approved by the Board in March, and that the Board had confirmed its approval following the provincial budget announcement. Consultations about the development of the budget included the Board, chairs of Council committees, PPC, deans and directors, and now Council. The university leadership is actively

working to stabilize the budget in this the third and ostensibly the last year of the provincial government's austerity budgets. They are looking forward to an improved reflection of the importance of post-secondary education for the province in future years' provincial budgets (*see presentation in attachment a*).

Questions posed considered tuition rates and rate-setting processes. The GSA inquired as to the availability of reports on consultations with graduate students. The associate provost, Institutional Planning and Assessment (IPA), Dr. John Rigby, responded that consultations took place with each college and their graduate students, and townhalls were held with the College of Graduate and Postdoctoral Studies (CGPS). A faculty member asked about the ongoing affordability of the doctor of pharmacy program given that the tuition rates had nearly doubled in recent years. The dean of the college, Dr. Kishor Wasan, responded that scholarship and student loan funding had increased as well, and that the college was alert to the issue of accessibility.

A council member asked about the inter-provincial differential that had been added to out-of-province students in WCVM and the equitability for different students in the same classroom paying different prices. The provost responded that the ongoing affordability, accessibility and predictability will be the focus of discussions on tuition and tuition rates. Also, that tuition for graduate programs in particular needs to be considered holistically as part of the total funding package used to recruit students.

A question was raised about how quality is measured for our academic programs. The provost responded that the USask academic program review process has recently been updated by IPA and a new phase of review for graduate and undergraduate programs will be introduced shortly (as indicated in the provost's written report) . Tuition is used to maintain quality of existing programs, as well as for new initiatives. The university also looks to government programs such as the federal funding for experiential learning to augment the university's and students' investments.

Another question was raised about the province's previous directive that university reserves be spent down, and how we now find ourselves in a deficit position in our reserves. There was another inquiry as to the university's alternative strategies for revenue generation other than tuition and the operating grant. Mr. Greg Fowler responded that this year the priority is to balance the budget, and in the next years the priority will shift to replenishing the reserves to align with university policy. Alternative revenue-generation strategies include the campaign, and land development and revenues. These are both long-term plans.

## Student Societies

### 7.1 Report from the USSU

Rollin Baldhead was welcomed to present the report of the USSU. He noted the transition period for the USSU, introducing each of the newly elected USSU executive.

Mr. Baldhead thanked Brent Kobes, VP Operations for teaching him the intricacies of policies and bylaws of the USSU. He thanked Rose Wu for her openness, and for helping him to understand internal and external issues involving the USSU. He noted her success in the Women in Leadership event that hosted over 100 attendees, for her work on fixing policies, monthly clothing swaps, and Earth Hour. He thanked Sheldon Mollenbeck for his honesty; for encouraging him to speak the truth and how to navigate the system and for encouraging him to take ownership of the title of USSU president.

The members of Council joined in applause thanking the members of the USSU for their service and welcoming the new executive.

## 7.2 Report from the GSA

Naheda Sahtout, president of the GSA, presented the GSA's report to Council. She reflected on her experience from the last year in terms of "5 Cs": communication between students and supervisors being the key to success; collaboration between students, working together in teams, and networking; creating opportunities by supervisors and mentors providing students with the opportunities to succeed; challenging and encouraging students to be better people and to pursue their goals; cultivating a sense of community, bridging the divide of the diversity of our community toward the betterment of humanity, and valuing inclusivity.

Ms. Sahtout thanked the university's senior leadership and the CGPS for their commitment to enhancing the student experience. She thanked women in senior leadership positions for showing acceptance and for their leadership. Lastly, Ms. Sahtout introduced the incoming GSA executive.

Trever Crowe, dean of CGPS, thanked the outgoing executive and invited Council to join him in a round of applause celebrating their accomplishments and welcoming in the new GSA executive.

## 8. Academic Programs Committee

The chair invited Dr. Angela Kalinowski, vice-chair of APC to present the report to Council. Dr. Kalinowski provided the background and rationale for the proposed change.

### 8.1 Request for Decision: Admission Qualification Change – Bachelor of Education (B.Ed.) Special (mature) Admission Category

*Detmer/Brooke: That Council approve the proposed changes to admissions qualification for the Bachelor of Education (B.Ed.) Special (Mature) Admission Category, effective for the 2020/21 admission cycle.*

CARRIED

9. Governance Committee

9.1 Request for Decision: to amend Council Bylaws to include the joint committee on chairs and professorships

Stephen Urquhart, chair of the governance committee, presented the request for decision to Council, noting that it was duly presented as a notice of motion at the March 21, 2019 Council meeting. He provided a summary of responses to questions raised at that meeting, which were considered by the governance committee. There are no changes to the approved terms of reference other than the title of a senior administrative position. He clarified that JCCP is not a 'standing committee of Council', rather it is a joint committee with the Board of Governors. Council membership will continue to be nominated by the nominations committee and is approved by Council. Each proposal for a chair or professorship is individually considered and approved by Council, per the *University Act 1995*. Also, the motion does not include approval of the guidelines, which are within the purview of the JCCP. Council members are invited to provide comments on the guidelines to the governance committee.

*Urquhart/Downe: That Council approve the amendment of Council Bylaws by adding the following terms of reference for the Joint Committee on Chairs and Professorships (JCCP) as Part Two, X, effective immediately.*

A member of Council asked whether we needed to vote on the motion, and why it did not go into the bylaws automatically when the terms of reference were approved if it was duly constituted in 1999. Also, whether the membership of the committee could be reviewed.

Dr. Urquhart responded that the terms of reference are reviewed periodically by the governance committee as are all terms of Council committees, and the membership that constitutes representation from Council is put forward annually by the nominations committee and is approved by University Council.

CARRIED

10. Other business

There was no other business.

11. Question period

None.

12. Adjournment

Jones: The meeting was adjourned by motion at 4:30pm.

Attachments:

- A. University of Saskatchewan Budget Context 2019/20



Name	Sept 20	Oct 25	Nov 22	Dec 20	Jan 17	Feb 14	Mar 21	Apr 18	May 23	June 20
MacLean, Jason	P	R	R	A	P	A	A	P		
Manley-Tannis, Richard	A	P	P	P	P	P	R	R		
Martinez-Soberanes, Edgar	P	P	P	R	P	P	P	P		
Mousseau, Darrell	P	A	P	P	A	A	A	P		
Munoz, Carlos	P	P	R	R	A	P	P	R		
Murphy, JoAnn	P	P	R	P	P	P	P	R		
Newman, Kagen	A	A	A	A	A	A	A	A		
Papagerakis, Petros	P	P	P	A	P	R	P	P		
Phillips, Peter	R	A	P	P	R	P	P	P		
Phillipson, Martin	P	R	P	P	P	P	A	R		
Pocha, Sheila	A	P	P	A	A	R	P	P		
Poettcker, Grant	A	A	A	A	A	A	A	A		
Prytula, Michelle	R	A	R	P	P	R	R	P		
Racine, Louise	P	R	P	R	P	P	R	R		
Risling, Tracie	P	P	P	P	P	R	P	P		
Sarty, Gordon	P	P	P	P	P	P	P	P		
Saxena, Anurag	R	R	R	R	P	A	A	R		
Shevyakov, Alexey	R	R	R	R	P	R	P	R		
Simons, Gabe	R	A	R	A	A	P	A	A		
Smith, Charles	P	P	R	P	R	A	P	R		
Smith, Preston	P	P	A	P	A	P	P	R		
Smith, Martha	P	P	P	P	P	P	R	R		
Solose, Kathleen	P	P	P	R	P	P	P	P		
Soltan, Jafar	R	P	P	P	P	P	P	P		
Spurr, Shelley	P	P	R	P	P	P	R	P		
Stoicheff, Peter	P	P	P	P	P	P	P	P		
Squires, Vicki	P	R	P	P	P	P	P	P		
Swidrovich, Jaris	P	P	P	R	P	R	R	P		
Thompson, Emma	A	A	A	A	A	A	A	A		
Tzeng, Huey-Ming	A	A	A	A	A	A	A	A		
Urquhart, Stephen	P	P	P	P	P	P	P	P		
Vannelli, Tony	P	P	P	P	R	P	P	P		
Vassileva, Julita	P	P	P	P	P	P	P	R		
Waldner, Cheryl	P	P	P	P	R	A	R	P		
Walker, Keith	P	R	P	P	P	A	R	P		
Walker, Ryan	R	R	R	P	P	R	P	P		
Wallace, Alexa	A	A	A	A	A	A	A	A		
Wasan, Kishor	P	P	P	P	R	P	P	P		
Willenborg, Christian	P	P	R	P	P	P	P	R		
Willness, Chelsea	P	P	P	P	P	P	P	P		
Willoughby, Keith	R	P	R	P	P	R	P	R		
Wilson, Jay	P	P	P	P	P	P	P	P		
Wilson, Ken	P	P	P	P	P	P	P	P		
Wilson, Lee	P	R	P	P	P	P	P	A		
Woods, Phil	P	P	P	P	P	P	P	A		
Wotherspoon, Terry	R	R	P	P	P	P	R	P		
Wurzer, Greg	P	P	P	P	P	R	R	P		
Zello, Gordon	P	P	P	P	P	P	R	P		
Zhang, Chris	R	P	A	P	P	R	P	A		

COUNCIL ATTENDANCE 2017-18

Non-voting participants

Name	Sept 20	Oct 25	Nov 22	Dec 20	Jan 17	Feb 14	Mar 21	Apr 18	May 23	June 20
Baldhead, Rollin	N/A	P	P	P	P	P	A	P		
Bilson, Beth	P	P	P	P	P	P	P	P		
Chad, Karen	P	P	P	R	P	P	R	R		
Fowler, Greg	A	A	A	A	A	P	P	P		
Gough, Rhonda	P	P	P	P	P	R	P	R		
Isinger, Russell	P	P	P	P	P	P	P	P		
Kobes, Brent	R	P	A	A	A	A	A	A		
McDougall, Patricia	P	P	P	P	P	P	P	P		
Moellenbeck, Sheldon	P	A	P	P	R	P	R	P		
Morrison, Karen	P	P	P	P	R	P	P	P		
Ottmann, Jacqueline	R	R	R	P	P	A	P	P		
Pozega Osburn, Debra	R	R	R	P	P	R	P	A		
Sahtout, Naheda	P	P	R	P	R	P	P	P		
Still, Carl	P	A	P	R	R	A	P	R		








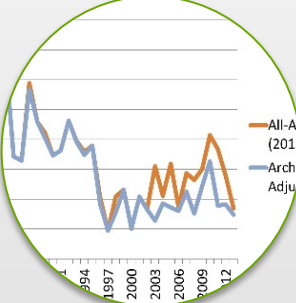


Council Presentation April 18, 2019

## Purpose of Presentation

- Explain the financial situation
- Actively managing the situation
- Continue to focus on Mission and Plan

# 2018/19 Comprehensive Forecast Q.3

	 <b>Operating</b> <b>\$(35.7)M</b>	 <b>Ancillary</b> <b>\$2.2M</b>	 <b>Student Financial Aid</b> <b>\$1.7M</b>	 <b>Research</b> <b>\$12.6M</b>	 <b>Capital</b> <b>\$9.6M</b>	 <b>Endowments</b> <b>\$18.5M</b>	<b>Total</b> <b>\$8.9M</b>
<b>Budget</b>							
	↑	↑	↓	↓	↓	↑	
<b>Forecast</b>	<b>\$(5.8)M</b>	<b>\$3M</b>	<b>\$.4M</b>	<b>\$(1.3)M</b>	<b>\$4.0M</b>	<b>\$18.7M</b>	<b>\$19.0M</b>
<b>Variance</b>	<b>\$29.9M</b>	<b>\$.8M</b>	<b>\$(1.3)M</b>	<b>\$(13.9)M</b>	<b>\$(5.6)M</b>	<b>\$.2M</b>	<b>\$10.1M</b>



# Operating Fund Q3 Forecast – Favourable \$29.9M



Increased tuition fees  
-higher enrolment  
\$5M



Increased fundraising  
activities based on  
actual experience year  
to date \$5M

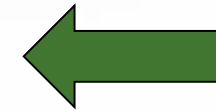


Increased fee for  
service activity \$4M

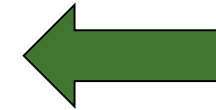


**Operating  
Fund  
Forecasted  
Deficit  
\$5.8M**

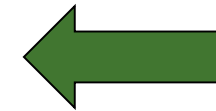
Increase in provincial  
government grants -



Special warrant  
payment of \$10M



retroactive pay for  
medical residents  
\$4M

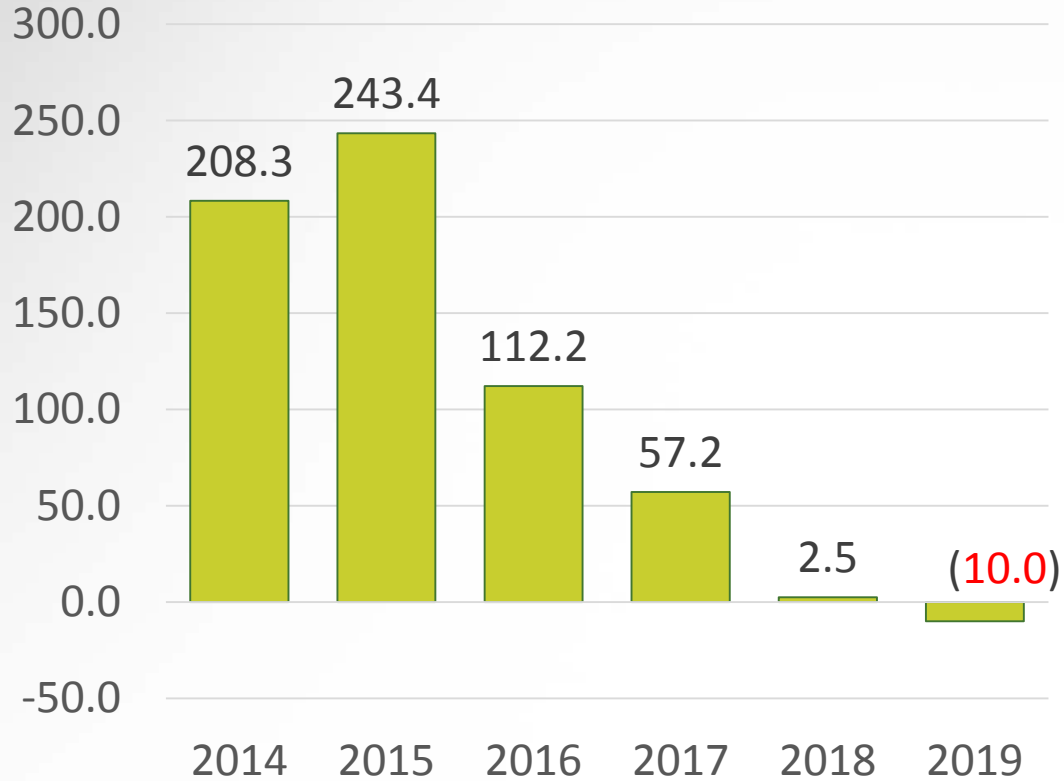


Expected increase of  
non-government grant  
and contracts revenue  
across responsibility  
centres \$2M

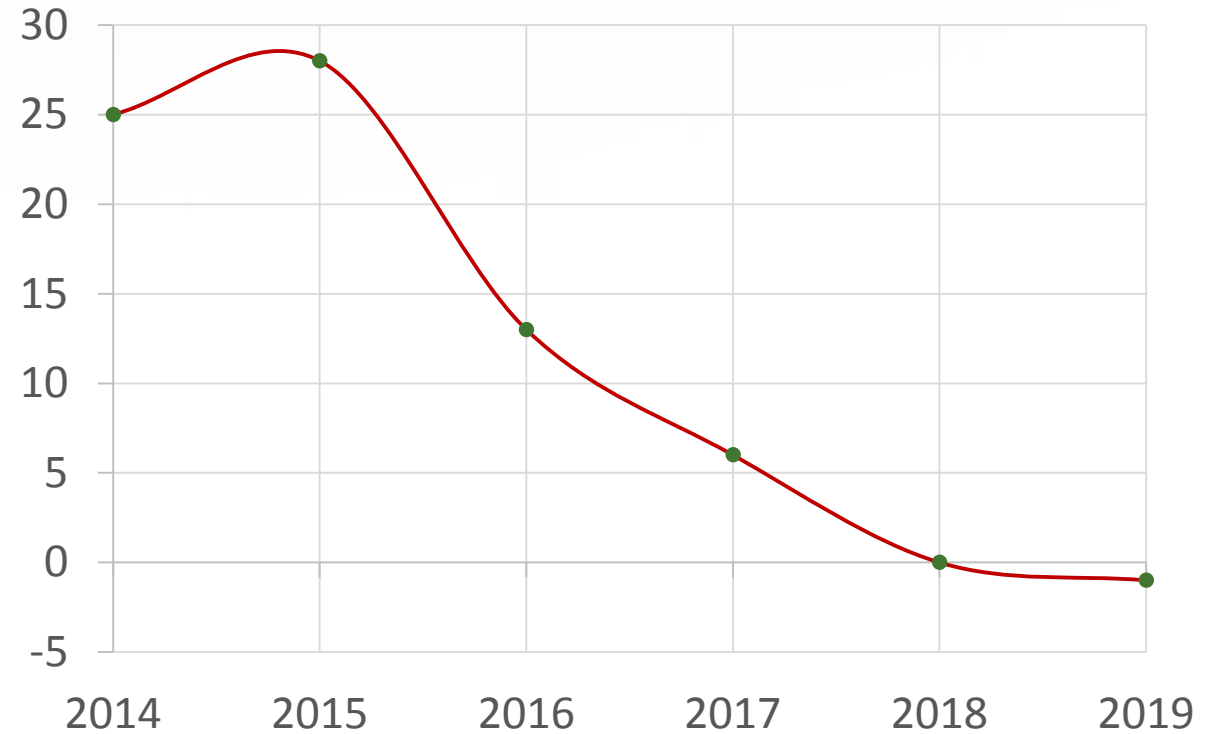


# Financial Reserves

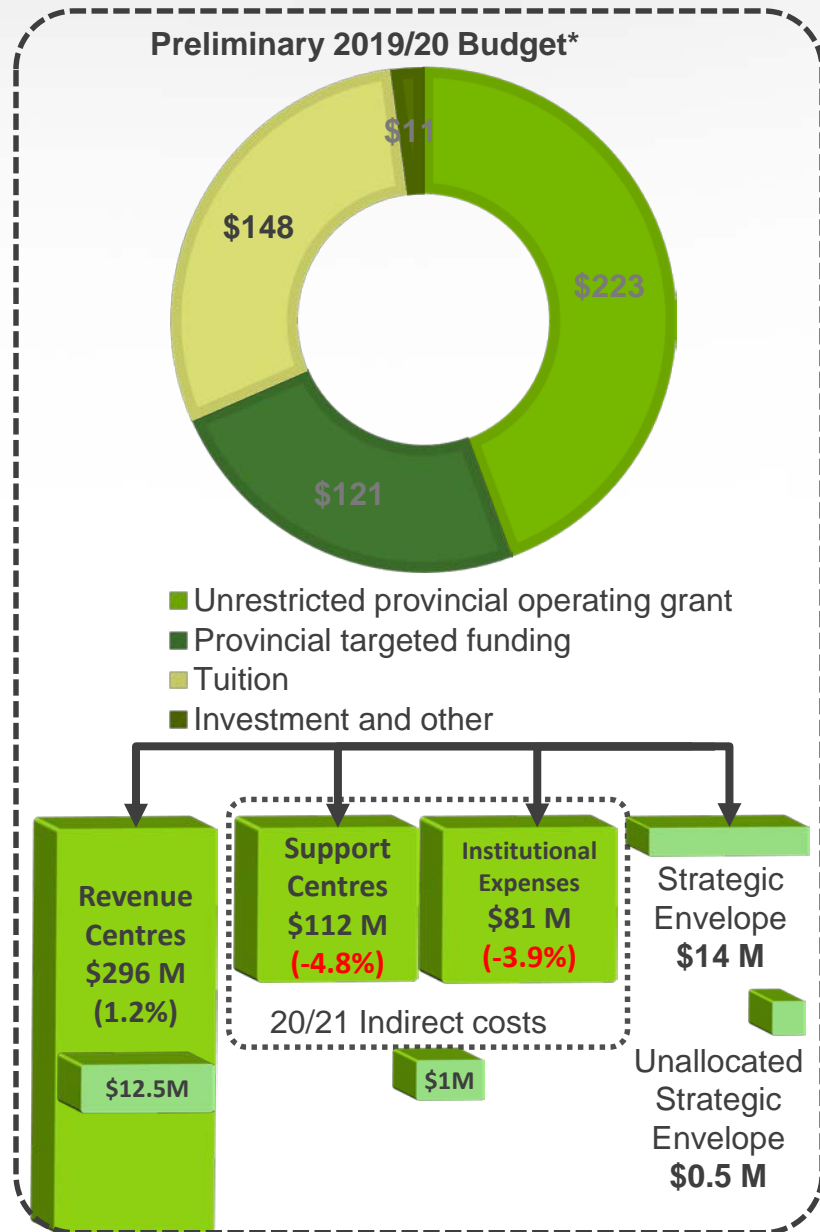
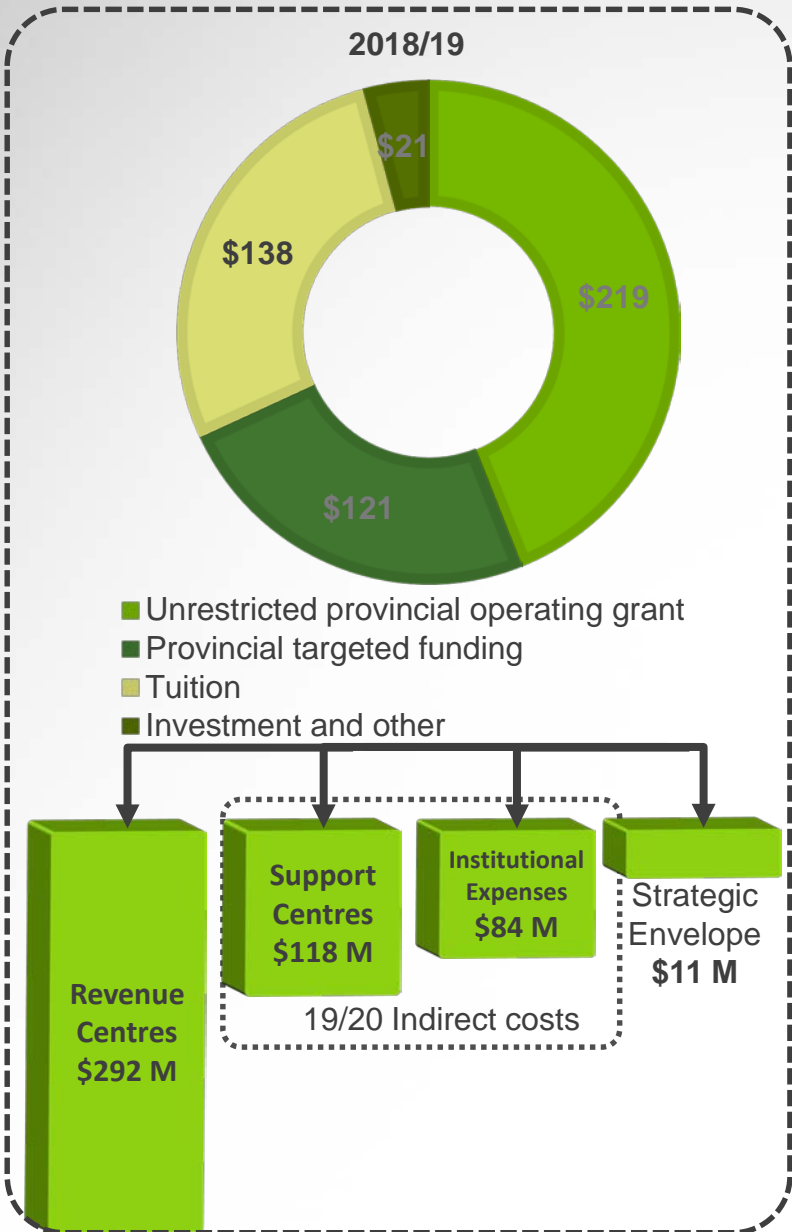
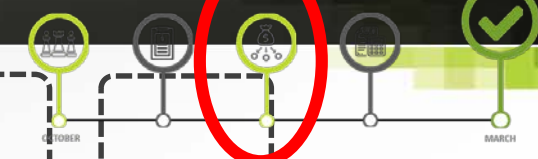
Financial Reserves Balance 000s



Percent of Expenditures



# Resource Allocation Overview



2018/19
Total revenue
<b>\$499 M</b>
Total allocations
<b>\$505 M</b>
Surplus/Deficit =
<b>~\$6.5 M</b>

2019/20*
Total revenue
<b>\$503 M</b>
Total allocations
<b>\$503 M</b>
Surplus/Deficit =
<b>\$0 M</b>

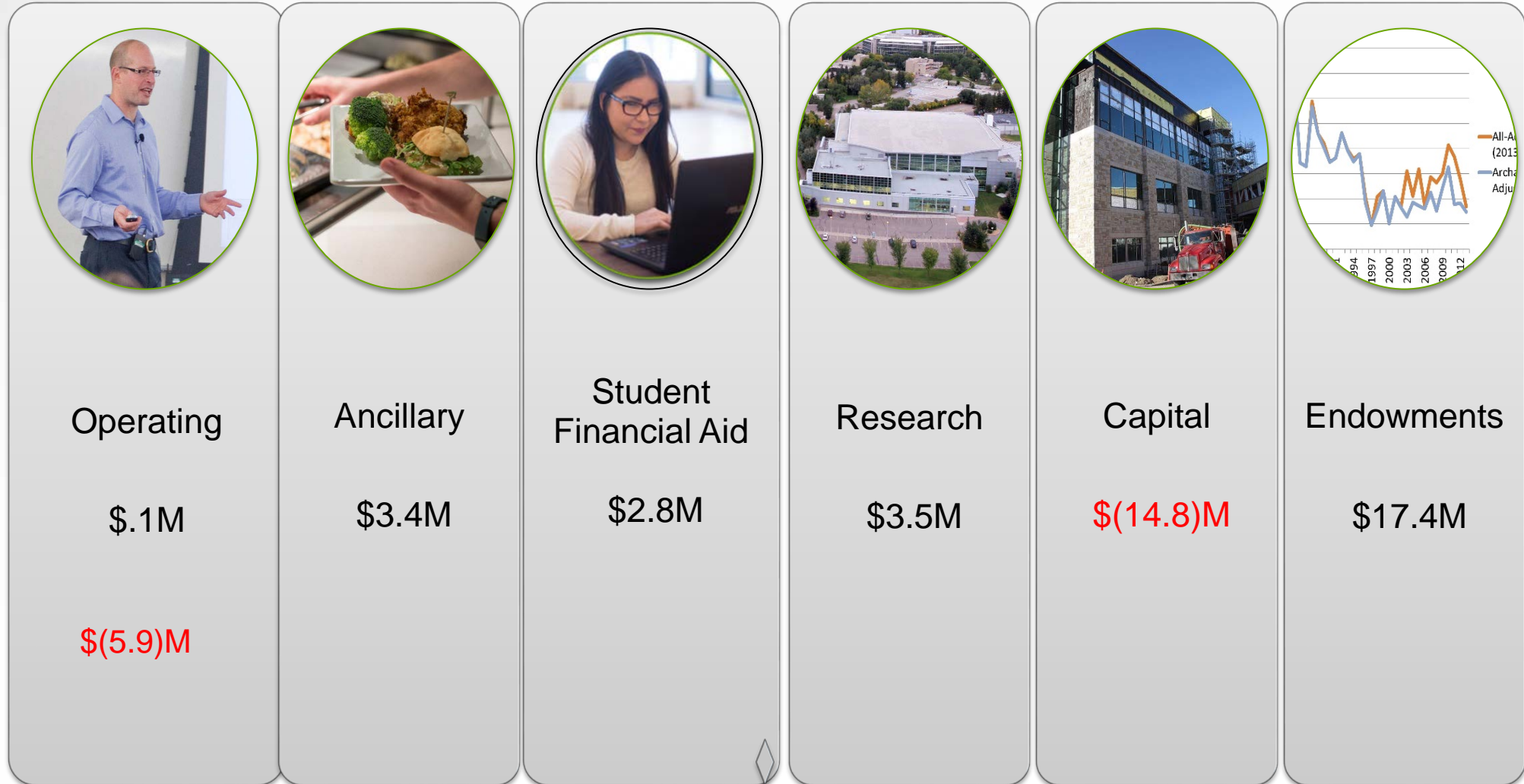
\*as approved by the board prior to provincial grant announcement



## 2019-20 COMPREHENSIVE BUDGET



# 2019-20 Comprehensive Budget



Post provincial budget impact





# 2019 Provincial Budget Update

# 2019/20 Operating Grant

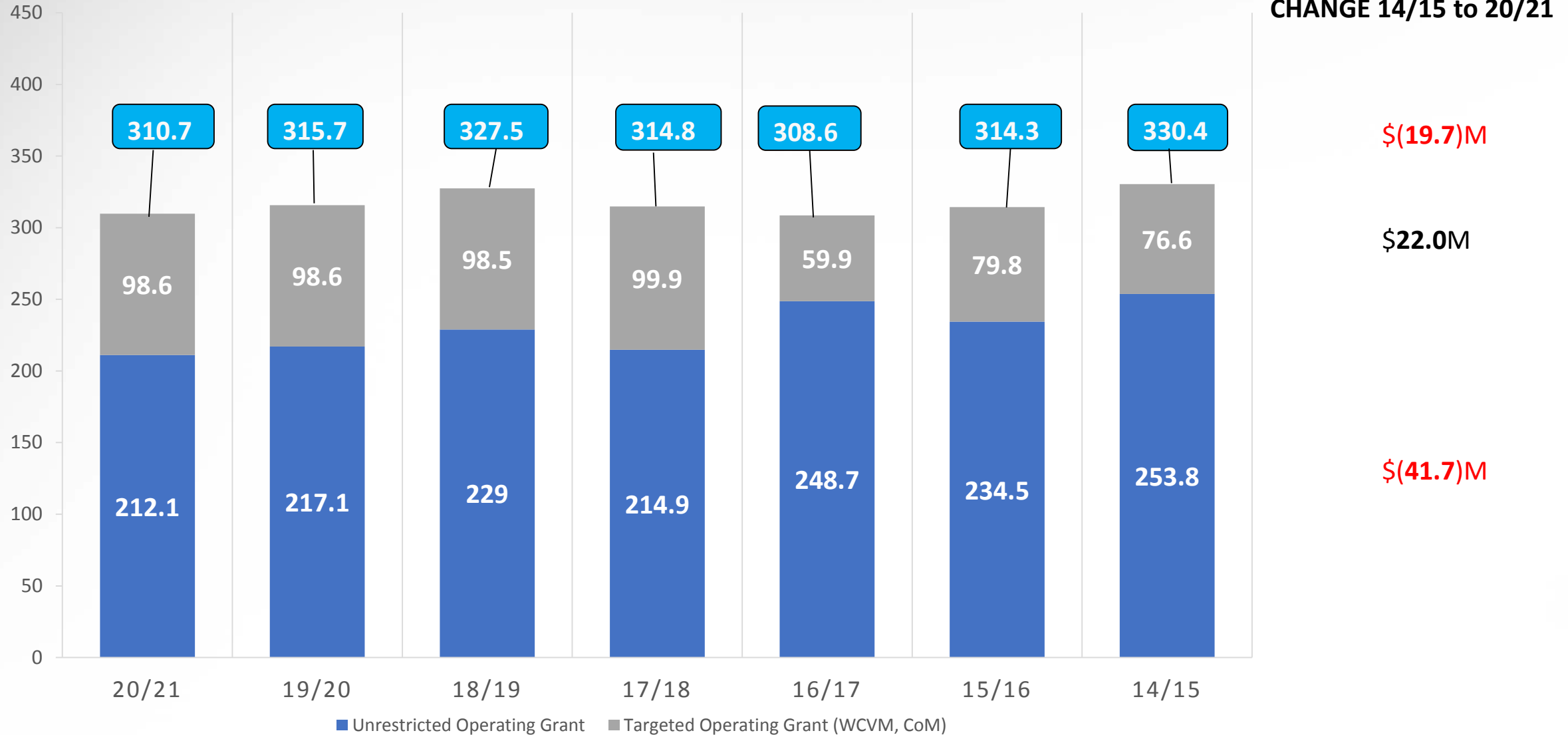
## USask Budget Assumptions

## Actual Provincial Budget

## 20/21 Budget Estimate

▪ 0%	Increase to base grant	▪ 0%	▪ 0%
▪ \$5M	Reinstatement to base grant of funding previously withdrawn	▪ \$0M	▪ \$(5)M
▪ <u>\$(1)M</u>	SUFM adjustment	▪ <u>\$(2)M</u>	▪ <u>\$(2)M</u>
<u>\$4M</u>	Total	<u>\$(2)M</u>	<u>\$(7)M</u>

# Provincial Grant



# Going Forward

- Keep you informed of financial situation
- Confident that situation is manageable
  - Much work has been done – balanced 2019-20 budget
  - Requires our continued collective effort to make changes
  - We have levers (ie. procurement modernization)
- Continue to focus on Mission and Plan