

UNIVERSITY COUNCIL **Meeting Minutes** Thursday, April 21, 2022 2:30-4:30pm Via Zoom

The Council Chair, Dr. Susan Detmer, thanked Dr. Dean McNeil, Head of the Department of Music, and the performers for providing musical introductions for University Council. She noted that for the next few Council meetings, pre-recorded performances would feature students, and be shared before each of the Council meetings.

The musical performances were performed by: B.Mus. student Kaitlyn Suru (flute); B.Mus. student Naomi Suchan (piano); B.Mus. student Drusilla Waltz (violin); Dr. Dean McNeill (trumpet); and the Greystone Singers were conducted by Dr. Jennifer Lang.

#### Call to Order

The meeting was called to order. Dr. Detmer summarized the meeting protocols.

Bryn Levy identified herself from the Star Phoenix. Dahlia Hassan was connecting by phone.

#### 2. **Tributes**

2.1 Tribute to Professor Emeritus Madan Gupta from the Department of Mechanical Engineering presented by Professor Chris Zhang

#### Adoption of the agenda

(Grosvenor/Kalra): That the agenda be approved as circulated.

CARRIED.

#### 4. **Chair's Opening remarks**

Dr. Detmer acknowledged that Council meets on Treaty 6 Territory and the Homeland of the Métis, paying respect to the First Nations and Métis ancestors of our gathering place, and reaffirming our relationship with one another.

Dr. Detmer reported on the regular monthly meeting between the Council Executive Committee and the President's Executive Committee (PEC), which took place in early February and March. She reported that the discussion topics were the Pandemic Response and Recovery Team (PRT) report, the partnership with the City of Saskatoon, and USask's Land Use and Development Plan.

#### University Council Election 2022-23 Results 4.1

Dr. Detmer reported that the Council election results could be found in the link provided in the agenda package: <a href="https://governance.usask.ca/council/elections.php#ElectionsandCandidates">https://governance.usask.ca/council/elections.php#ElectionsandCandidates</a>.

#### 5. Approval of Minutes of the meeting of March 17, 2021

(Gjevre/Aitken): That the minutes be approved.

CARRIED.

#### 6. **Business Arising**

None.

#### 7. **Report of the President**

President Peter Stoicheff added to his written report as follows. He thanked Dr. Zhang for the tribute to Dr. Gupta, and conveyed respects to his friends and family. He reported that Vice President Research, Dr. Baljit Singh recently signed an MOU with three leading research organizations in Germany (Friedrich-Loeffler-Institut, Helmholtz Centre for Infection Research, and Helmholz Institute of One Health).

A three-year agreement was reached with the Saskatchewan Roughriders to recommence their spring training camps at Griffiths Stadium (which were paused at outset of pandemic).

He conveyed condolences to George Gordon First Nation where unmarked graves were discovered. He reminded Council members of USask's monthly gatherings to honour the survivors of residential schools, and intergenerational trauma.

President Stoicheff thanked the students, Dr. Lang, and the Greystone Singers for their performance, played at the beginning of the meeting.

The President acknowledged the ongoing conflict in Ukraine, and reported USask is working with partners to support those affected, for instance through extensions to research funding, student emergency aid and scholarships, and an upcoming 'Unite for Ukaine Luncheon' at TCU Place on May 4, 2022.

President Stoicheff reported that Dr. Chelsea Willness's term as University Secretary & Chief Governance Office will be completed at the end of June. He congratulated her for her work and accomplishments, and noted that she would be returning to the Edwards School of Business as a Professor of Organizational Behaviour.

He further thanked Tasnim Jaisee, outgoing President of the USSU, and Rifat Zahan, outgoing President of the GSA, for their service on behalf of Council, for their leadership, particularly during these difficult times.

There was a round of Q&A.

There was an inquiry as to whether there is a central website concerning the crisis in Ukraine, which the President affirmed (available at: https://updates.usask.ca/ukraine/).

There was also a request for a link to the multi-year accountability reporting of USask to the Government of Saskatchewan, in the interest of transparency and accountability. The President agreed that the reports should be made easily accessible [Action item no.1 Table 1].

#### 8. Report of the Provost

Dr. Airini, Provost and Vice President Academic highlighted elements of her report, including: sustainability priorities, tuition setting and consultation processes, advancement of Prince Albert Campus, and the 'Accommodate' web-based system to manage accommodations for students.

She reiterated President Stoicheff's thanks and best wishes to Tasnim Jaisee and Rifat Zahan.

Dr. Airini congratulated Dr. Keith Willoughby, who had been reappointed as Dean of Edwards School of Business.

She also thanked Dr. Willness for her service as University Secretary & Chief Governance Officer.

There was a round of Q&A.

There was a request for an update on the Cubane Uniforum initiative, and for a link on the USask website. Dr. Airini agreed that we need evidence-informed decision making, led by academic values. She reported that there is careful planning underway about this project. Over the next two months further updates would be provided across campus, including to Deans, Senior Leaders, and through a Townhall. She indicated that they are currently carefully working through the requirements for confidentiality in sharing data and results.

#### 9. Pandemic Response and Recovery Team (PRT) Verbal Report

- 9.1 Verbal Report from the Pandemic Response and Recovery Team (PRT)
- Dr. Darcy Marciniuk, Associate Vice-President Research, PRT Chair, provided an update to Council. He reiterated the extension of the mask mandate to June 30, 2022 that was recently announced, given increasing cases and data from wastewater analysis. He summarized the current and recent cases of COVID-19 on and off campus at USask. He recalled that PPE and rapid antigen tests are available of USask community members. He reported that the focus continues to be on the health and wellness of the campus community, balanced with flexibility and return-to-normalcy (as much as possible).
  - 9.2 Continuation of Mask Requirement Motion from Council Members
    - 9.2.1 Request for Decision: Continuation of Mask Requirement

Dr. Stephen Urquhart, Council member, presented the report as submitted. He thanked the PRT for continuing the mask mandate. He noted grievances regarding dropping of mask mandates at Brock University and University of Victoria. Thanked the PRT for their work throughout the pandemic. He summarized the report and rationale for the request. He acknowledged that there are senior leader members on Council, and that it would be understandable that they might abstain.

Dr. Detmer called for the motion.

(Urguhart/Vassileva): That University Council recommend that the President direct the Pandemic Response Team to provide, in writing to Council, the scientific and public health evidence in favour of dropping the mask requirement before this requirement ends.

There was a discussion about whether the parameters of the report, as requested, were feasible.

(Brothwell/Chowdhury): Move to amend motion 9.2.1 to state: That University Council recommend that the President direct the Pandemic Response Team to provide, in writing to Council, "a summary document highlighting the scientific and public health evidence <u>considered</u>" in favour of dropping the mask requirement before this requirement ends.

CARRIED.

There was a question about what action Council would take following receipt of such a report. Dr. Urquhart recognized the authority of Council does not cover the decision-making for pandemic planning, but that the information would be valuable to the campus community.

President Stoicheff agreed that it would be useful for campus to have more information and evidence regarding future decisions to potentially drop the mask mandate. He responded that the evidence that PRT has been using to inform decision making has been conveyed to the USask community in a transparent way throughout the pandemic. He agreed that seeing it in one report would be useful. The President reiterated that the PRT made recommendations to the PEC, and that the President makes and conveys the decisions.

Dr. Urguhart asked that in addition to the data previously communicated, there should be more. Dr. Detmer read the amended motion.

(Urguhart/Vassileva): That University Council recommend that the President direct the Pandemic Response Team to provide, in writing to Council, a summary document highlighting the scientific and public health evidence in favour of dropping the mask requirement before this requirement ends.

CARRIED.

#### 10. Student Societies

10.1 Report from the USSU

Tasnim Jaisee, USSU President, presented the report as provided in the materials.

Questions were deferred.

#### 10.2 Report from the GSA

Mostofa Kamal, Vice President Student and Academic Affairs, and incoming President of the GSA presented the report as provided in the materials on behalf of Rifat Zahan, outgoing GSA President. Questions were deferred.

#### 11. PPC/TLARC/RSAW Committees

Dr. Marjorie Delbaere, Chair of RSAW, presented the decision item. She reported that no additional feedback was received since the March 17, 2022 Council meeting. Therefore, no changes were made to the report.

11.1 Request for Decision: Signature Areas of Research Renewal Support Strategy

(James-Cavan/Mousseau): It is recommended that pending receipt of USask's renewed Signature Areas of Research by University Council, that the strategy to support the Research Signature Areas be adopted by University Council.

CARRIED.

#### 12. Academic Programs Committee

Dr. Alison Oates, chair of APC, presented the items.

12.1 Request for Decision: Bachelor of Science in Food Industry Management

(Oates/Xiao): It is recommended that Council approve the Bachelor of Science program in Food Industry Management, effective May 2022.

CARRIED.

12.2 Request for Decision: Change to Admissions Qualifications- Master of Physical Therapy Program

(Oates/Xiao): It is recommended that Council approve the changes to the admissions qualifications for the Master of Physical Therapy program, effective the 2023-24 admissions cycle.

CARRIED.

- 12.3 Report for information: Bioprocessing Option for the Bachelor of Science in Engineering Chemical Engineering Program and Termination of the Biochemical Option
- 12.4 Report for information: Academic Courses Policy Clause 1.2 Changes to Syllabi
- 12.5 Report for information: Degree-level certificates in the College of Arts and Sciences
  - 12.5.1 Intermediate Certificate in French Language and Culture
  - 12.5.2 Advanced Certificate in French Language and Culture
  - 12.5.3 Certificate in Spanish Language and Culture
  - 12.5.4 Certificate in Japanese Language and Culture

#### 13. Governance Committee

Dr. Terry Wotherspoon, chair of Governance, presented the items. First, he expressed appreciation for the work of Dr. Chelsea Willness on behalf of the Governance Committee. He also reiterated the President and Provost's thanks to the students' union presidents.

13.1 Notice of Motion: Proposed Revisions to College of Pharmacy & Nutrition Faculty Council Membership

It is recommended the Council approve the changes to the Faculty Council membership of the College of Pharmacy & Nutrition in the Council Bylaws effective immediately.

13.2 Request for Decision: Proposed Revisions to Council Bylaws

(Wotherspoon/Larre): The Governance Committee recommends the approval of revisions to the University Council Bylaws (as attached) effective April 21, 2022.

CARRIED.

#### 14. Planning and Priorities Committee

Dr. Darrell Mousseau, chair of the committee, introduced the item. Dr. Airini gave an overview of the tuition setting process, consultation, and principles. Dr. Patti McDougall, Deputy Provost, gave a presentation (attached).

14.1 Report for information: Tuition and Fees for 2022-23 and the Multi-Year Tuition Plan

There was a comment that in the United States students do not have to pay their tuition from their grants or stipends. Is there any possibility that the Government of Canada might follow suit? Dr. McDougall agreed to take the question away [Action item no.2 Table 1]. Dr. Debby Burshtyn, Dean of the College of Graduate and Postdoctoral Studies (CGPS), clarified that grant funds cannot be used to make direct payments on student tuition, but that the stipends do not have the same restrictions.

#### 15. Other business

None.

#### 16. Question period

There was a question about the meaning of consultation for tuition rate-setting. Dr. McDougall summarized the components, including: surveys, requests for input on where to invest/disinvest, townhalls in all colleges and schools, meetings with students' unions and groups. She stated that the purpose of the consultations is to develop a shared understanding of tuition and tuition setting. Dr. Airini provided the following link regarding tuition consultation:

https://leadership.usask.ca/provost/consultation.php. She noted that it includes a report on student feedback. She added that there is continuous work to increase student participation in these conversations.

## 17. Adjournment

(Aitken): The meeting was properly adjourned at 4:46pm.

### **Table 1. Action Items**

Table 1. Action Items

Section	Topic	Action	Responsible
No. 9.2.1 (pg.4)	See motion as carried	Share with Council	President/PRT
No. 7 (pg. 3)	Report publicly on the Strategic Initatives Funding	Share with Council/ on USask website	Provost/President
No. 14 (pg. 6)	Information on use of graduate student grant and scholarship funding requirements for tuition	Respond to question at Council	Deputy Provost/ Dean of CGPS

### **Attachments**

- A. Listing of members in attendance
- B. USask Tuition for 2022-23 and Progress on Multi Year Plan

### **Attendance Summary - Voting Participants**

Sep 16, 2021 - meetings are being held via Zoom and attendance is taken as per the participant list while meeting is on.											
							No				
Last Name	First Name	Sept 16	Oct 21	Nov 18	Dec 16	Jan 27	Mtng	Mar 17	Apr 21	May 19	Jun 16
	Airini	Р	Р	Р	Р	Р		Р	Р		
Adl	Sina	Р	Р	Р	Α	Р		Р	Р		
Aitken	Alec	R	R	R	Р	R		Р	Р		
Alcorn	Jane	Р	Р	Р	Р	Р		Р	Р		
Augusta	Carolyn	Р	Р	Р	Р	Р		Р	R		
Bally	Jill	Р	Р	Р	Р	Р		R	Α		
Bauman-student	Elisabeth	Р	Р	Α	R	Р		Р	Р		
Bedard-Haughn	Angela	Р	Р	Р	Р	Р		Α	Α		
Bedard-student	Derek	Α	Α	Α	Α	Α		Α	Α		
Bell	Scott	Р	Р	Р	Р	Р		Р	Р		
Bhatti-student rep	Haseeb	Α	Α	Α	Α	Α		Α	Α		
Bilson	Beth	Р	Р	Р	Р	Р		Р	R		
Boden	Catherine	Р	Р	Р	Α	Р		Р	Р		
Boland	Mark	P	P	P	Р	A		A	A		
Bonham-Smith	Peta	P	P	P	P	P		P	R	R	
Bradley	Michael	R	R	R	R	Р		A	A	· ·	
Brothwell	Doug	A	P	P	P	Р		P	P		
Burshtyn	Deborah	P	P	P	P	P		P	P		
Card	Claire	A	P	P	P	P		P	A		
Chernoff	Egan	P	P	P	P	P		P	A		
Chowdhury	Nurul	P	A	P	A	P		P	P		
Cooper	David	P	P	R	P	P		P	R		
Dadachova	Kate	P	P	P	P	P		P	P		
DaSilva	Keith	P	P	P	P	P		P	P		
Dasiiva	DeDe	P	<u>Р</u>	P	P	<u>Р</u> Р		R	<u>Р</u>		
	Dirk	P	<u>Р</u>		P	-		P	<u>Р</u>		
de Boer Delbaere		P		A P	-	A P			P P		
	Majorie	<u> </u>	P		A	-		P			
Deters	Ralph	P	P	P	P	P		P	P		
Detmer	Susan	P	P	P	P	P P		P	P		
Downe	Pamela	P	P	P	P	-		P	P		
Gabriel	Andrew	P	P .	P	P	Α		P	R		
Gebreab-student	Henok	A	A	Α	A	A		A	A		
Gjevre	John	P	P	P	P	P		P	P		
Grosvenor	Andrew	P	P	P	P	P		P	P		
Gyurcsik	Nancy	P	P	P	P	Р		P	Α		
Harasymchuk	Robert	Р	Р	Р	Р	Α		Р	Α		
Harrison	William	Α	Α	P	Α	Α		Р	Α		
Hassan-student rep		n/a	n/a	n/a	n/a	n/a		P	Р		
Hogan	Natacha	Р	Α	Р	Α	P		Α	Α		
Jacob-student rep	Sharon	Α	Α	Α	Α	Α		Α	Α		
Jamali	Nadeem	Р	P	Р	Р	Р		Р	Р		
James-Cavan	Kathleen	Р	Р	Р	Р	Р		Р	Р		
Jensen	Gordon	Р	Р	Р	Р	Р		Р	R		
Jones	Paul	Р	Р	Р	Р	Р		Р	Р		
Just	Melissa	R	Р	Р	Р	Р		Р	Р		
Kahn-student rep	Maria	R	Α	Р	Α	Α		Α	Α		
Kalra	Jay	Р	R	Р	Р	Р		Р	Р		
Khandelwal	Ramji	Р	Р	Р	Р	Р		R	Р		
Kim-student rep	David	Α	Α	Α	Α	Α		Α	Α		
Kresta	Suzanne	R	Р	Р	Α	Р		Α	Р		
Lamb	Eric	R	R	R	R	Р		Р	R		
Larre	Tamara	Р	Р	Р	Α	P		P	R	R	R
Lindenschmidt	Karl-Enrich	Р	Α	P	Р	Α		A	Α		
London	Chad	Р	Р	R	Р	Р		Р	Р		
Lovick	Olga	Р	P	Р	P	P		R	Р		
Luke	lain	A	R	R	A	A		A	A		
Lummerding-	Dominque	A	A	A	A	Α		Α	A		
		, , , , , , , , , , , , , , , , , , ,		, , <b>,</b>	<i>,</i> ,	/ \					

							No				
Last Name	First Name	Sept 16	Oct 21	Nov 18	Dec 16	Jan 27	Mtng	Mar 17	Apr 21	May 19	Jun 16
Macfarlane	Cal	Α	Α	Α	Α	Α		Α	Α		
Maguire-student	Robert	n/a	Р	Р	Р	R		Α	Р		
Makarova	Veronika	Р	Р	Р	Α	Р		Р	Р		
Mamun	Abdullah	Р	Р	R	Р	Р		Р	R		
Manley-Tannis	Richard	R	R	R	Р	R		R	R		
Marche	Tammy	Р	Р	Р	Α	Р		Α	Α		
Martin	Stephanie	Р	Р	Р	R	Р		Р	Р		
Martina-Koechl	Natasha	Р	Р	Р	Р	Р		Р	Р	R	R
Meda	Venkatesh	Р	Р	Р	Р	Р		Р	Α		
Mousseau	Darrell	Р	Р	Α	Р	Р		Р	Р		
Muir	Gillian	Р	R	Р	Α	Р		Α	R		
Murphy	JoAnn	Р	Р	Р	Р	Р		Р	R		
Neufeld	Matthew	Р	Α	Р	Р	Р		Р	R		
Oates	Alison	Р	Р	Р	Р	Р		Р	Р		
Paslawski	Teresa	Α	Р	Р	Р	Р		Р	Р		
Peacock	Shelley	Р	Р	Р	Р	Р		Р	R		
Perrault-student	Levi	Α	Α	Α	Α	Α		Р	Р		
Phillipson	Martin	Р	Α	Α	Р	Р		Α	Р		
Pocha	Sheila	Р	Р	Α	Α	Р		Α	Α		
Poettcker	Grant	Α	Α	Α	Α	Α		Α	Α		
Pomazon	Alisha	Р	Р	Р	Р	Р		Р	Р		
Rayan	Steven	P	P	P	P	P		P	P		
Richter	Solina	P	P	P	P	P		P	P		
Rohs-student rep	Jesse	A	Α	A	A	A		A	A		
Ross-student rep	Cassidy	A	P	P	P	P		P	P		
Sarjeant-Jenkins	Rachel	P	P	P	P	P		P	A		
Shevchuk	Yvonne	P	P	P	P	P		Р	P		
Singh	Jaswant	P	A	R	P	P		R	A		
Singh-student rep	Sanjana	n/a	P	P	A	R		R	P		
Smith	Preston	P	P	P	P	P		Α	P		
Smyth	Stuart	P	P	A	P	P		P	P		
Somerville	Kara	P	P	Р	P	P		P	A		
Sorensen	Charlene	P	n/a	n/a	n/a	n/a		n/a	n/a	n/a	n/a
Spurr	Shelley	P	P	P	P	P		R	Р	,	1.7 4
Squires	Vicki	P	P	P	P	P		P	R		
Steele	Tom	P	P	R	P	P		P	P		
Stoicheff	Peter	P	P	R	P	P		P	Р		
Stuart	Glenn	P	P	P	P	P		Р	Р		
Szmigielski	Jacek	P	P	P	P	A		P	P		
Urquhart	Stephen	n/a	n/a	n/a	n/a	P		P	P		
Vassileva	Julita	P	P	P P	Р	P		P	P		
Waldner	Cheryl	P	P	P	Р	P		A	P		
Walker	Keith	P	A	P	P	A		A	P		
Willenborg	Christian	P	P	P	A	P		R	P		
Willoughby	Keith	P	P	P	P	<u>.</u> Р		P	P		
Woods	Phil	P	P	R	P	P		R	P		
Wotherspoon	Terry	P	P	P	P	P		P	P		
Wu	FangXiang	P	P	P	A	P		P	P		
Xiao	Jing	P	P	P	P	P		P	P		
Yao	Yansun	P	A	P	A	P		P	A		
Yu-student rep	Angela	A	A	A	A	A		A	A		
Zhang	David	n/a	n/a	n/a	n/a	P		A	P		
Zhang	Lifeng	P	P	R	P	P		P	A	<del>                                     </del>	

## COUNCIL ATTENDANCE 2020-2021

**Attendance Summary - Non-voting participants** 

Sep 16, 2021 - meetings are being held via Zoom and attendance is taken as per the participant list while meeting is on.											
Last Name	First Name	Sep 16	Oct 21	Nov 18	Dec 16	Jan 27	No Mtng	Mar 17	Apr 21	May 19	Jun 16
Dunbar	Danielle	n/a	n/a	n/a	n/a	n/a		R	Р		
Fowler	Greg	Р	Р	Р	Р	Р		Р	R		
Iftikhar-USSU VP 2021-22	Tauqeer	Р	Р	Р	Р	Р		Р	Α		
Isinger	Russell	Р	Р	Р	Α	Р		Р	Α		
Jaisee-USSU President 2021-22	Tasnim	Р	Р	Р	Α	Р		Р	Α		
Jamie	Angela	Α	Α	Α	Р	Α		Α	Α		
Kaminski-Senate rep	Nicholas	Р	Α	Р	Α	Α		Α	Р		
Pozega Osburn	Debra	R	Р	Р	Р	R		n/a	n/a	n/a	n/a
Singh	Baljit	Α	Р	Α	Α	R		Р	Α		
Still	Carl	Р	Р	Р	Р	Р		Р	Р		
Thronberg-Senate rep	John	Р	Р	Α	Α	Р		Α	Α		
Willness	Chelsea	Р	Р	Р	Р	Р		Р	Α		
Wilson	Jay	Р	Р	Α	Р	Р		Р	Р		
Zahan-GSA Pres 2021-22	Rifat	Р	Р	Р	Р	R		Р	R		





# Today's Highlights

- Background
- Tuition for 2022-23
- Student Fees
- Multi-year planning
- Next Steps

## Website:

Student Consultation on Tuition - Leadership | University of Saskatchewan (usask.ca)



# Tuition Consultation and Rate Setting – 2022-23

## May to October

- Tuition Schedule to Ministry of Advanced Education (May 15)
- Tuition Consultation Working Group develops recommendations
- Tuition Comparator Analysis completed
- Launch Financial & Consultation Info Modules on websites (for students)
- Student Survey launch

## November + December

- Student Survey report completed & posted on Student Consultation on Tuition website
- Conversations: Student Leaders, Budget Committee, Deans/Executive Directors
- BoG proposal on preliminary Multi-Year Tuition Plan

## January + February

- Dean/Executive Director conversations with students
- Conversations with Planning & Priorities Committee
- Dean of CGSP conversations with Grad Supervisors
- Final tuition rate recommendations from Colleges/Schools

## March + April

- Tuition Rates and fees approved by Provost as per Tuition and Fees Policy
- 2022-23 rates and fees and multi-year tuition plan presented to BoG
- Public communication of 2022-23 tuition rates and fees and multi-year tuition plan
- 2022-23 tuition rates and fees and multiyear tuition plan to Planning and Priorities Committee and University Council



# Important Considerations

- USask Tuition Policy Principles
  - Enabling Quality, Affordability and Accessibility, Comparability, Predictability, Transparency through Consultation
- USask has an agreement with the Province of Saskatchewan that speaks to limiting tuition increases in programs that are at or above the U15 median comparators unless a special case can be made for an exception.
  - The agreement excludes international students; domestic tuition below the peer comparator median; programs in JSGS + WCVM



# **Overall Picture**

Weighted Average ↑ of 3.7%

UG ↑ 3.8%

Grad ↑ 1.6%

Details on tuition by program: See Fact Sheet

https://students.usask.ca/money/tuition.php



# 2022-23 Institutional Student Fees

- University fees: Athletic, recreation, student wellness and services
- Third party fees: USSU, GSA, WUSC, Sheaf, Canadian Federation of Students

Details on Student Fees:

See Fact Sheet

https://students.usask.ca/money/tuition.php



# Mapping tuition rates over the next two years — planning



# What is being planned?

Scenario Assumptions	21-22	22-23	23-24	24-25
Standard domestic - undergraduate	4%	4%	4%	4%
Standard domestic - masters	5%	5%	5%	5%
Standard domestic - PhD	5%	5%	5%	5%
International tuition (differential) - undergraduate	3.00	3.60	4.20	4.84
International tuition (differential) - masters	1.81	2.00	2.25	2.25
International tuition (differential) - PhD	1.81	1.00	1.00	1.00
*Note: a multiplier of 1.0 means no differential applied & d				



# **Next Steps**

- Consultation Report (to be posted)
- Need-Based Bursaries 22-23 international UG and masters students
- Continue implementation recommendations Tuition Consultation Working Group (Spring, 2021)
- Build on information modules
- Annual cycles of communications build on predictability