

CARRIED.

1. Call to Order

The meeting was called to order at 2:30pm.

2. Tributes

- 2.1 Tribute to Professor Peter Hynes, from the Department of English, presented by Professor Brent Nelson
- 2.2 Tribute to Professor Emeritus Colin Sargent, from the Department of Mechanical Engineering, presented by Professor Emeritus Rich Burton and Professor Emeritus Greg Schoenau

3. Adoption of the agenda

(Augusta/Smith): That the agenda be adopted as circulated.

Dr. Paul Jones, Chair of the Nominations Committee, asked for an amendment to the agenda (no. 13.4) due to the resignation of a member of the Deputy Provost search committee and the time sensitivities related to the search.

(Jones/Lamb): That the agenda be amended to add a request for decision regarding the appointment of one new member of the General Academic Assembly (GAA) to the Deputy Provost search committee.

(Augusta/Smith): That the agenda be adopted as amended.

4. Chair's Opening remarks

The Chair of Council, Dr. Jay Wilson, acknowledged that Council meets on Treaty 6 Territory and the Homeland of the Métis, paying respect to the First Nations and Métis ancestors of our gathering place and reaffirming our relationship with one another. He also noted that given the remote meeting modality, that members may be connecting from other locations and that we acknowledge our shared relations with the Indigenous peoples of this land.

The chair informed Council members of the protocols for the synchronous remote meeting.

Dr. Wilson asked if there were any media present. John Thronberg identified that he is a producer with CTV but was attending the meeting as a Senator. The chair reminded those present that no video or audio recordings of the Council meeting are permitted.

Dr. Wilson informed Council members that due to the number of items on the agenda and given the carry-over of agenda items from the April meeting of Council, questions and comments would only be permitted for requests for input and decision items. Otherwise, they would be deferred until question period.

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Dr. Wilson reported on the regular monthly meeting between Council Chairs and the President's Executive Committee (PEC). He reported that the discussion topics were the challenges facing Laurentian University, and implications of the provincial budget for USask.

5. Approval of Minutes of the meeting of April 15, 2020

(Bedard-Haughn/Willoughby): That the minutes be approved.

CARRIED.

6. Business Arising from the Minutes

Dr. Wilson reported on the election results from the April 15, 2021, Council Meeting, recalling that Ryan O'Connell was duly nominated from the floor. The Council-elected GAA representatives on the Deputy Provost Search Committee are:

- Erica Carleton, Edwards School of Business
- Som Niyogi, Department of Biology
- Darrin Oehlerking, Department of Music
- Holly Mansell, College of Pharmacy & Nutrition

However, Holly Mansell has since resigned from the Search Committee, hence the new agenda item today from the Nominations Committee.

7. Report of the President

President Peter Stoicheff welcomed the new USSU and GSA representatives to University Council. Questions and comments on the President's written report were deferred to question period.

8. Report of the Provost

Dr. Airini, Provost and Vice-President Academic, thanked Council for the opportunity to present her report, as provided in the materials. Questions and comments were deferred to question period.

9. Report of the Pandemic Response and Recovery Team (PRT) [addressed after the student reports] Dr. Darcy Marciniuk, Associate Vice President, Research and PRT Chair, gave a report on the work of the PRT. He reported on the following:

- The number of positive COVID-19 cases and case prevalence rates on- and off-campus in the last month, and over the last year.
- The mobile testing clinics.
- On campus research requests now being approved at the college level.

He reported on the mask protocols that will be put in place on campus for Fall 2021 and reiterated the hopes that there would be a return to regular operations for Winter 2022. He encouraged everyone to get the COVID-19 vaccination and to protect themselves and one another through adherence to the Saskatchewan Health Authority's safety protocols.

10. Student Societies

10.1 Report from the USSU

The Chair welcomed the new USSU President, Tasnim Jaisee, who presented the report as provided in the materials.

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10.2 Report from the GSA

The Chair welcomed the new GSA President, Rifat Zahan, who presented the report as provided in the materials.

11. Scholarships and Awards Committee

11.1 Report for Information: Best and Brightest Scholarships Recipients 2021

Dr. Tracie Risling, Chair of the Committee, gave a presentation [attached]. She highlighted the amplified sense of grief and loss among students, in addition to celebrating their accomplishments, in the context of the pandemic. She noted that this will be a defining characteristic for a full cohort of students having dealt with a full year of remote learning in the context of the COVID-19 pandemic.

12. Planning and Priorities Committee (PPC)

Dr. Darrell Mousseau introduced the two agenda items from PPC.

12.1 Report for Information: Update on The University Plan: 2025

Dr. Airini gave a presentation [attached]. Questions were deferred to question period.

12.2 Report for Information: Update on the Provincial Budget 2021/22

Dr. Airini and Greg Fowler, Vice President Finance & Resources, gave a presentation. They highlighted the significance of the four-year funding commitment for USask and of the one-time transition funding for the pandemic and to move toward financial sustainability. They noted two major changes in the budget: clinical funding for the College of Medicine would now be directed through the Ministry of Health rather than Advanced Education; and the use of the Saskatchewan University Funding Mechanism (SUFM) has been suspended, being replaced with a Memorandum of Understanding as provided in the materials.

13. Nominations Committee

Dr. Paul Jones, Chair of the Nominations Committee, presented the agenda items.

13.1 Request for Decision: Appointment of GAA members to the Associate Vice Presidents (AVP), Research Search Committee

(Jones/Lamb): It is recommended that the following three GAA members be appointed to the APV Research Search Committee. Candidates are:

- Stephan Milosavljevic, Physical Therapy
- Curtis Pozniak, Crop Development Centre
- Debbie Pushor, Curriculum Studies

Dr. Wilson called for nominations from the floor three times. There were none.

CARRIED.

13.2 Request for Decision: Appointment of one Senior Administrator to the Dean of Edwards School of Business Review Committee

(Jones/Lamb): It is recommended that the Trever Crowe, Associate Dean, College of Agriculture and Bioresources, be appointed to the Review Committee for the Dean of the Edwards School of Business, Keith Willoughby.

Dr. Wilson called for nominations from the floor three times. There were none.

13.3 Request for Decision: 2021/22 Omnibus Nominations to Council Committees

(Jones/Lamb): It is recommended that Council approve the slate of nominations to University Council committees for 2021-22 effective July 1, 2021, as attached.

Dr. Wilson called for nominations from the floor three times. There were none.

CARRIED.

CARRIED.

CARRIED.

13.4 Request for Decision: Deputy Provost Search Committee

(Jones/Lamb): It is recommended that Keith Da Silva, College of Dentistry, be appointed to the Deputy Provost search committee, effective immediately.

Dr. Wilson called for nominations from the floor three times. There were none.

14. Academic Programs Committee (APC)

Dr. Susan Detmer, Chair of APC, presented the committee's agenda items.

14.1 Request for Decision: Graduate Degree-level Certificate in Climate Change Vulnerability Assessment and Adaptation Action

(Detmer/Deters): It is recommended that Council approve the graduate degree-level Certificate in Climate Change Vulnerability Assessment and Adaptation Action, effective May 2022.

CARRIED.

14.2 Report for Information: Bachelor of Science in Applied Computing Questions were deferred.

14.3 Report for Information: Termination – Minor in Digital Culture and New Media Questions were deferred.

15. Governance Committee

Dr. Terry Wotherspoon, chair of the Governance Committee, present the agenda items.

15.1 Request for Decision: Nominations to the Nominations Committee

(Wotherspoon/Larre): It is recommended that Council approve the nominations to the Nominations Committee for 2021/22 as attached, effective July 1, 2021.

Dr. Wilson called for nominations from the floor three times. There were none.

CARRIED.

15.2 Request for Input: Draft Inventions Policy

Dr. Wotherspoon summarized the proposed changes and highlighted the importance of applying the OCAP principles for Indigenous knowledge and cultural creations.

15.3 Request for Input: Draft Living Our Values Policy

Dr. Wotherspoon noted that this policy sits alongside other cornerstone institutional documents such as the Equity, Diversity and Inclusion Policy and core frameworks such as the *Mission, Vision, Values*. Together they set out core principles of who we are, what we represent, and how we relate with our communities.

There was question about how teachers can address 'truthfulness being perceived as unkindness' in the classroom. Dr. Wotherspoon responded that other related policies would apply as issues like this arise, e.g., the Student Non-Academic Misconduct Regulations. He emphasized that principles of academic freedom also govern our conduct and our sense of who we are and what we do. He offered that further discussion on the topic could be taken up outside of the Council meeting.

16. Research, Scholarly and Artistic Works Committee (RSAW)

Dr. Marjorie Delbaere, Chair of RSAW, presented the agenda item.

16.1 Request for Input: Revisions to the Responsible Conduct of Research (RCR) Policy

Dr. Delbaere provided background on the rationale for the policy changes, noting that they were required for alignment with Tri-Council policies, and that there has been extensive consultation on the proposed policy revisions.

There were comments on consultations with the University of Saskatchewan Faculty Association (USFA) and concerns raised about the procedures which may be in violation of the collective agreement. Dr. Marciniuk responded that the policy respects the collective agreement, and that the proposed revisions address previous issues with the 2013 version of the policy.

17. Other business

None.

18. Question period

Dr. Wilson thanked Council for their patience in leaving questions and comments to question period.

There were further comments about the RCR policy, procedures, and fairness for faculty members who are alleged to have committed breaches of the policy. There were also suggestions for improvements to the policy draft for community-engaged and humanities-based research. Examples of other universities' policy statements were provided, including Memorial University and the University of British Columbia.

There was a question about the university's reserve levels and a comment that this is concerning in the context of an ongoing projected deficit. Potential budget reductions will have significant implications for academic, research, scholarly and artistic works, and therefore Council should be consulted as they are contemplated. Greg Fowler responded that the 2021/22 University Budget would be presented to Council at the June meeting, along with a financial update for the fiscal year quarter four results.

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There was a request for further information and direction for faculty on how to deal with noncompliance to safety protocols when moving back to in-person teaching. Dr. Patti McDougall, Vice-Provost, Teaching, Learning, and Student Experience gave assurances that faculty will not be held responsible for addressing non-compliance. In consultation with the Saskatchewan Medical Health Officer, a guide and protocols to assist faculty are under development.

19. Adjournment

(Jones): Adjourned.

Appendix A: Listing of members in attendance Appendix B: UPlan 2025 Update Presentation Appendix C: Best and the Brightest Scholarships Recipients 2021 Presentation

Next Council meeting is September 16, 2021 – Please send regrets to michelle.kjargaard@usask.ca. Deadline for submission of motions to the coordinating committee: August 23, 2021.

COUNCIL ATTENDANCE 2020-2021

Attendance Summary - Voting Participants

	held via Webex and attenda	lice is taken as p		ant list write i	lieeting is on.		No					-
Last Name F	First Name	Sept 17	Oct 15	Nov 19	Dec 17	Jan 28	Mtng	Mar 18	Apr 15	May 20	Jun 17	
. A	Airini	n/a	n/a	n/a	n/a	n/a		Р	P	P		
Adl S	Sina	A	Р	Р	Р	Р		Р	R	Р		
Aitken A	Alec	R	Р	Р	Р	Р		Р	R	Р		1
Alcorn J	ane	Α	Α	Α	Р	Α		Р	Р	Р		
Augusta (Carolyn	Р	Р	Р	R	Р		Р	R	Р		
Bedard [Derek	n/a	n/a	Α	Α	Α		Α	Α	Α		
Bedard-Haughn A	Angela	Р	Р	Р	Р	R		Р	Р	Р		
Bell S	Scott	Р	Α	Р	Р	А		Α	R	Α		
Bilson E	Beth	n/a	n/a	n/a	n/a	Р		Р	Р	Р		
Boland N	Mark	R	Α	Α	Α	Р		Р	Р	Р		
Bonham-Smith F	Peta	Р	Р	Р	Р	Р		Р	Р	Р		
Brook F	Ryan	А	Р	Р	Р	R. Brook S	abbatical -	Jan 1 - Jun i	30, 2021			
Brothwell [Doug	Р	Р	Р	Р	Р		R	Р	Р		
Bruni-Bossio	/ince	Р	Р	Р	Р	Р		Р	Р	Р		
Burgess [David	Р	Р	А	Р	Р	D. Burgess	Resigned C	Council pos	ition Feb 4,	/21	
Burshtyn [Deborah	Р	Р	Р	Р	Р		Р	Р	Р		
Card (Claire	Р	Р	Р	А	Р		Р	Р	Р		
Chernoff E	gan	R	R	R	Р	Р		Р	R	Р		
Chibbar F	Ravindra	Р	Р	Р	А	Р		Р	Р	А		
Chowdhury N	Nurul	Р	Р	Р	Р	Р		Р	Р	Р		
Cooper [David	Р	Р	Р	Р	Р		Р	Р	Р		
Cross E	Emma	n/a	n/a	Р	R	Р		Р	Р	R		
Dadachova k	Kate (Ekaterina)	Р	Р	Р	Α	Р		Р	Р	Р		
DaSilva k	Keith	Р	Р	Р	Р	Р		Р	Р	Р		
Dawson [DeDe	Р	Р	Р	Р	Р		Р	Р	Р		
de Boer [Dirk	А	Α	Р	Р	Р		Α	Р	Р		
Delbaere N	Vajorie	Р	Р	Р	Р	Р		Р	Р	Р		
Deters F	Ralph	Р	Р	Р	Р	Р		Р	Р	Р		
Detmer S	Susan	Α	Р	Р	Р	Р		Р	Р	Р		
Dick F	Rainer	Р	Α	Α	Р	Р		Р	Р	Р		
Downe F	Pamela	Р	Р	Р	Р	Р		Р	Р	Р		Pam Downe
Flynn k	Kevin	Α	Р	Α	Р	Р		Р	Р	Α		
Fotohui F	Reza	Α	Α	Α	Α	Р		Α	Р	Α		
Gabriel A	Andrew	Α	Α	Р	Р	Α		R	Р	R		
Gillis	Glen	Р	Р	Р	Α	Р		Р	Р	Р		
Gjevre J	ohn	Р	Р	Р	Р	Р		Р	Р	Α		
Gyurcsik N	Nancy	Р	Р	Р	Р	Р		Р	Р	Р		
Harrison \	Villiam	Α	Р	А	Α	Р		А	Α	Α		
	Evan	n/a	n/a	Р	Α	Α		Α	Р	Р		
	Katie	Α	Α	Α	Α	Α		Α	Α	Α		
	Kate	n/a	n/a	Α	Α	Α		Α	Α	Α		
	Sharon	n/a	n/a	Р	Α	Α		Α	Α	Α		
	Nadeem	Р	Р	Р	R	Р		Р	Р	Р		
	Kathleen	R	Р	Р	Р	Р		Р	Р	Р		4
	Gordon	Р	Р	Р	Р		Sabbatical ·	Jan 1 - Jun	-			
	Paul	Р	Р	Р	Р	Р		Р	Р	Р	ļ	4
	Velissa	Р	Р	Р	Р	Р	M. Just com	pleted Inter		Р		-
	Maria	n/a	n/a	Р	Α	Α		Α	R	Р		
	ау	A	Р	Р	Р	Р		Р	Р	R		-
	Faylor	n/a	n/a	Р	Р	Р		Р	Α	Α		
	Timothy	Р	Р	Р	Р	Р		Α	Α	Α		
	Ramji	Р	Р	Р	Р	Р		Р	Р	Р		
	David	n/a	n/a	Α	Α	А		Α	R	А		
	Natasha Martina	Р	Р	Р	Р	Р		Р	Р	Р		
	Suzanne	Р	Р	R	Р	R		Р	Α	Р		1
Kumaran A	Arul	Р	Р	Р	Р	Р		Р	Р	Α		
Lamb E	Fric	Α	Р	Р	Р	Р		Р	Р	Р		1

							No				
Last Name	First Name	Sept 17	Oct 15	Nov 19	Dec 17	Jan 28	Mtng	Mar 18	Apr 15	May 20	Jun 17
Langhorst	Barbara	P	A	P	P	A		A	A	A	
Larre	Tamara	P	P	P	P	P		P	P	P	
Lies	Madelyn	n/a	n/a	A	A	A		A	A	A	
Lindenschmidt	Karl-Enrich	P	P	P	P	P		P	P	A	
London	Chad	P	P	P	A	P		P	P	P	
Lovick	Olga	P	P	P	P	P		P	P	P	
Luke	lain	P	P	A	R	A		R	R	R	
Lummerding	Dominque	A	A	A	A	A		A	A	A	
Macfarlane	Cal	A	A	A	A	A		A	A	A	
Makarova	Veronika	P A	P	P	P	P		A	P	P	
Mamun	Abdullah	Р	R	P	P	A		R	P	P	
Manley-Tannis	Richard	R	A	A	A	P		A	A	A	
Marquez	Carmen	Р	P	P	P	P P		P	A	A	
	Darrell	Р	P P	P P	-	P P		P P	P A	P	
Mousseau Muir	Gillian	R	-		A			R	-	P P	
			A	A	R P	R			A	P P	
Murphy Neufeld	JoAnn Matthow	P	P	P	-	P		Р	P	P P	
Neufeld O'Connell	Matthew	P P	P P	P	P	P P		P	R		
	Ryan		-	A	P			P	A	A	
Palmer	Sue	n/a	n/a	A	A	A		A	A	A	
Papagerakis	Petros	Р	A	Р	Р	Р		Р	Р	Р	
Paslawski	Teresa	Р	Р	Р	Р	Р		Р	Р	Р	
Peternelj-Taylor	Cindy	A	Р	Р	Р	Р		Р	Р	Р	
Phillipson	Martin	Р	Р	A	Р	Р		Р	Р	Р	
Pocha	Sheila	A	Р	A	A	A		A	A	A	
Poettcker	Grant	A	A	A	A	A		A	A	A	
Pomazon	Alisha	Р	Р	Р	Р	Р		Р	Р	Р	i
Prytula	Michelle	Р	Р	Р	Р		n is the Inte			n (Jan 18/2:	1)
Rayan	Steven	Р	Р	Р	Р	Р		Р	Р	Р	
Ripley	Laura	n/a	n/a	Р	Р	A		A	A	A	
Risling	Tracie	Р	Р	Р	Р	Р		Р	Р	Р	
Sarjeant-Jenkins	Rachel	Р	Р	Р	Р	Р		Р	Р	Р	
Sarty	Gordon	Р	Р	Р	Р	Р		Р	Р	Р	
Shevchuk	Yvonne	Р	Р	Р	Р	Р		Р	Р	Р	
Shin	Hyunjung	R	R	R	Р	Α		A	Α	A	
Singh	Jaswant	Р	Α	Р	Р	Р		Α	Р	Α	
Smith	Martha	Р	Р	Р	Р	Р		Р	Р	Р	
Smith	Preston	Р	Р	Р	Α	Α		Р	Р	Р	
Smyth	Stuart	Р	Р	Р	Α	Р		Р	Р	Р	
Somerville	Kara	Р	Р	Α	Α	Р		Р	Α	Α	
Sorensen	Charlene	Р	Р	Р	Р	Р		Р	Р	Р	
Spurr	Shelley	Р	Р	Р	Р	Р		R	R	Р	
Squires	Vicki	Р	Р	Р	Р	Р		Р	Р	Р	
Steele	Tom	Р	Р	Р	А	Р		Р	Α	Р	
Stoicheff	Peter	Р	Р	Р	Р	Р		Р	Р	Р	
Stuart	Glenn	А	Р	Р	Р	Р		А	Р	Р	
Urquhart	Stephen	Р	Р	Р	Р	Р		Р	Р	R	
Waldner	Cheryl	Р	Р	Р	Р	Р		Р	Р	Р	
Walker	Keith	Р	Р	Р	Р	Р		Р	Р	Р	
Wallace	Alexa	n/a	n/a	Α	А	Α		А	Α	Α	
Willenborg	Christian	P	Р	Р	Р	Р		Р	Р	Р	
Willoughby	Keith	R	А	Р	Р	Р		Р	R	Р	
Wilson	Jay	P	Р	Р	P	Р		р	Р	Р	
Woods	Phil	A	R	P	A	P		R	P	P	
Wotherspoon	Terry	P	P	P	P	P		Р	P	P	
Xiao	Jing	P	P	P	P	P		P	P	P	
Уао	Yansun	P	A	A	A	A		A	A	A	
Zhang	Chris	A	P	P	A	P		A	P	P	
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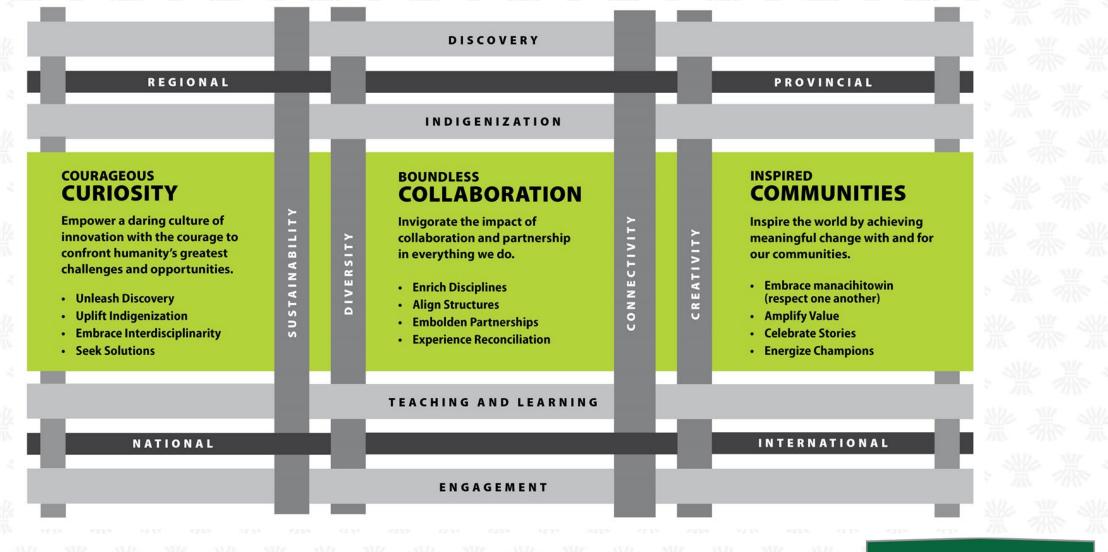
COUNCIL ATTENDANCE 2020-2021

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Attendance Summary - Non-voting participants

Sep 17, 2020 - meetings are	being held via Webex and	attendance is taken as	per the partic	ipant list while	e meeting is o	n.						
Last Name	First Name	Sep 17	Oct 15	Nov 19	Dec 17	Jan 28	No Mtng	Mar 18	Apr 15	May 20	Jun 17	
Chad	Karen	P	Р	Р	Р	Р	Dr. Chad ha	is completed	her VP Rese	earch as of Jar	31, 2021	
Fowler	Greg	Р	Р	Р	Р	Р		Р	Р	Р		
Gill	Qasim	А	А	Α	Α	Р		Α	Α	GSA Student	Term complete	e Apr 30,
Inam	Humaira	Р	Р	Р	Р	Р		Р	Р	GSA Presider	nt Term comple	ete Apr 3
Isinger	Russell	Р	Р	Р	Α	Р		Р	Р	Р		
Jaisee	Tasnim	n/a	n/a	n/a	n/a	n/a		n/a	n/a	Р		
Kaminski	Nicholas	Р	Р	Р	Р	Р		Р	Р	Р		
LaRose-Smith	Autumn	Р	Р	Р	Α	Р		Р	Р	USSU Preside	ent Term comp	lete Apr
McDougall	Patricia	Р	Р	Р	Р	Р		Р	Р	Р		
Ottmann	Jacqueline	А	А	А	Р	Р		А	А	А		
Pozega Osburn	Debra	Р	Р	Р	р	Р		Р	Р	Р		
Roberts	Kiefer	Р	R	Р	Р	Р		R	Р	А		
Singh	Baljit	Dr. Singh to begi	Dr. Singh to begin as VP Research Feb 1, 2021					Р	Р	Р		
Still	Carl	Р	Р	Р	Р	Р		Р	Р	Р		
Tetteh	Leslie	n/a	n/a	n/a	n/a	n/a		n/a	n/a	Р		
Thronberg	John	Р	Р	А	Р	А		А	Р	Р		
Willness	Chelsea	Р	Р	Р	р	Р		Р	Р	Р		
Zahan	Rifat	n/a	n/a	n/a	n/a	n/a		n/a	n/a	Р		







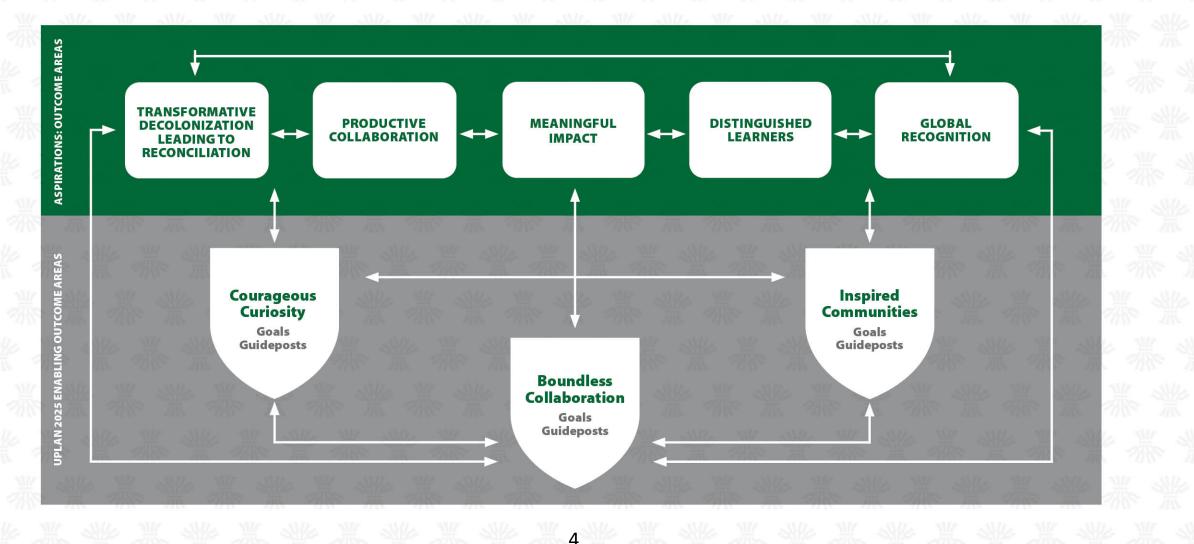
To be the university the world needs is a bold ambition. It will require us to remain firmly focused on our three commitments: Courageous Curiosity, Boundless Collaboration, Inspired Communities. It will require us to converge around the twelve goals, steered by the guideposts we have established to mark our path.

And it will require us to be very disciplined about tracking our progress against the five areas of impact to which we aspire:

- Transformative Decolonization Leading to Reconciliation
- Productive Collaboration
- Meaningful Impact
- Distinguished Learners
- Global Recognition



VISION: BE THE UNIVERSITY THE WORLD NEEDS





UNIVERSITY OF SASKATCHEWAN

2025 Aspirations

業業業業業業 **BE WHAT THE WORLD NEEDS**



VISION: BE THE UNIVERSITY THE WORLD NEEDS

6

Transformative Decolonization Leading to Reconciliation

Productive Collaboration

Meaningful Impact

Distinguished Learners

Global Recognition

A university in which Indigenous concepts, methodologies, pedagogies, languages, and philosophies are respectfully woven into the tapestry of learning, research, scholarship, creativity, and community engagement.

A university in which research and innovation are inspired by and accountable to community partners.

A university resolutely committed to measuring its own success in terms of the aspirations of the communities it serves.

A university whose graduates have the drive, the curiosity, and the humility to work with others in addressing the greatest challenges and opportunities the world faces.

A university that sets the standard in learning, research, scholarship, creativity, and community engagement.



TRANSFORMATIVE DECOLONIZATION LEADING TO RECONCILIATION

Indigenous students, faculty, staff and communities are holistically strengthening the spirit and methodologies we inhabit.

BE WHAT THE WORLD NEEDS

2025 Aspirations



The world needs a university in which Indigenous concepts, methodologies, pedagogies, languages, and philosophies are respectfully woven into the tapestry of learning, research, scholarship, creativity, and community engagement.

8





Largest Research Investment

Network Environments for Indigenous Health Research (NEIHR), led by Dr. Carrie Bourassa, is the most invested in Indigenous health research in Canada's history.

Nunavut Law Graduates

The final year of the four-year Nunavut Law Program is complete and 23 students will graduate with a USask J.D. degree. All regions of Nunavut are represented and the vast majority have already found legal employment in the territory.

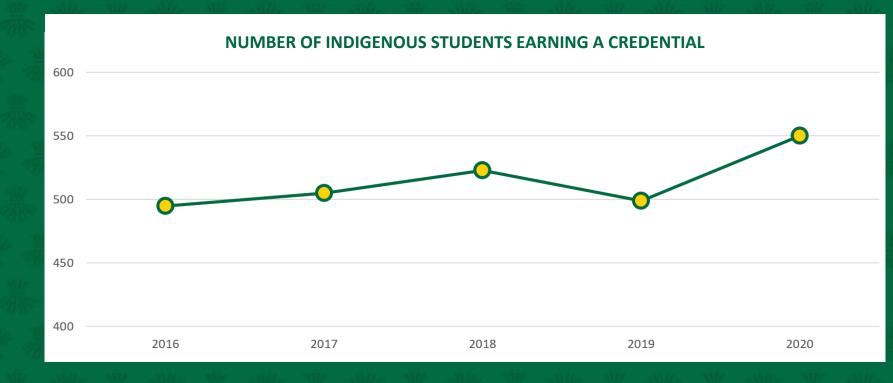


Storytellerin-Residence

University Library program focused on amplifying intercultural understanding and story-sharing between and among Indigenous and non-Indigenous peoples



The number of Indigenous students enrolling and graduating continues to increase during this strategic planning horizon.





There is increasing focus on research involving Indigenous partners and taking place in Indigenous communities.

(based on research activity in the Indigenous Peoples signature area)



PERCENTAGE OF NEW PROJECTS WITH INDIGENOUS PEOPLES COMPONENT



2025 Aspirations

PRODUCTIVE COLLABORATION

Community, private-sector and international partnerships animate every facet of our research enterprise.

12



2025 Aspirations / Productive Collaboration

The world needs a university in which research and innovation are inspired by and accountable to community partners.

13





Made-in-SK Ventilators

One hundred ventilators were designed, and delivered to support the needs of the province's residents, thanks to an collaboration among the Colleges of Engineering, Medicine, WCVM, Law, ESB, and the Respiratory Research Centre, the Saskatchewan Health Authority and RMD Engineering Inc.



International Partnerships

Since March 2020, 32 international agreements have been signed with 26 institutions in 19 countries bringing together many units across campus to pursue strategic and multidisciplinary dialogue on new and emerging opportunities for research, teaching and learning.

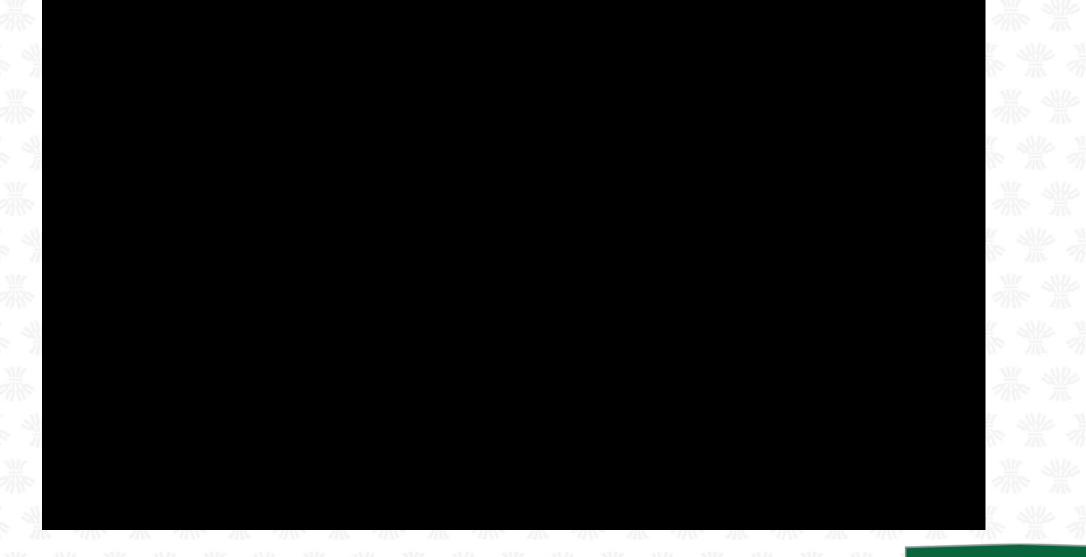
2025 Aspirations / Productive Collaboration



Business Strategy Internship

The Mitacs BSI program connects students, faculty and businesses to apply real-world situations to the classroom and create internship opportunities for students.

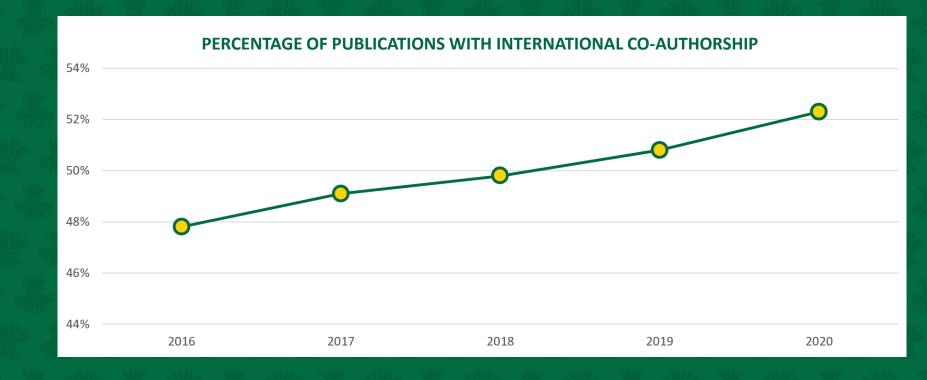






2025 Aspirations / Productive Collaboration

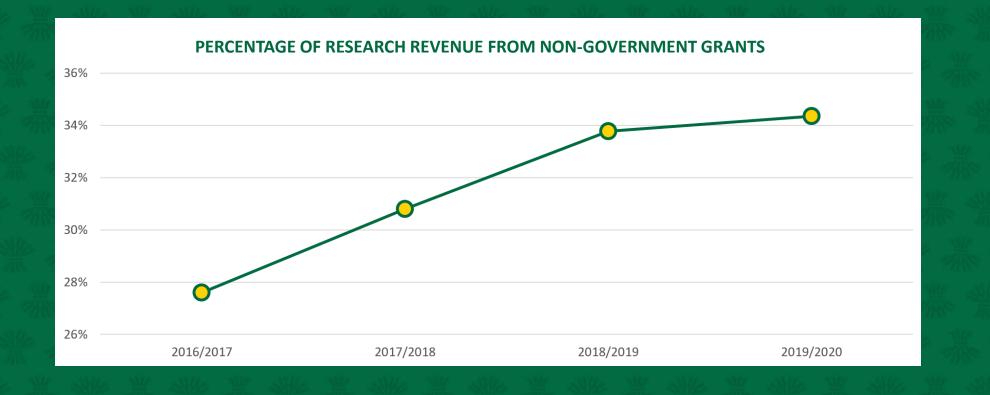
Collaborations with international partners has become a prominent aspect of our research.





2025 Aspirations / Productive Collaboration

Increased engagement with organizations in Canada to enhance our research.





MEANINGFUL IMPACT

Our knowledge, discoveries and innovations are helping communities achieve their social, cultural and economic goals.

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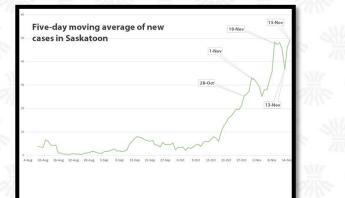
BE WHAT THE WORLD NEEDS

2025 Aspirations



The world needs a university resolutely committed to measuring its own success in terms of the aspirations of the communities it serves.





City Wastewater Testing

Faculty work on testing wastewater for the SARS-CoV-2 virus highlights a partnership that has included the City of Saskatoon and the Saskatchewan Health Authority and has changed the way communities can plan for COVID.



Keeping Campus Safe

USask Caretakers have made it possible for faculty, students, and staff with approval to come back to campus while keeping everyone's safety paramount.

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2025 Aspirations / Meaningful Impact



Health Care in Community

Community dental clinics serving Indigenous people and communities providing care for 15,000 Indigenous people per year (Dentistry); Medication assessments for urban and remote, high-risk patients (P&N); COVID- Call-back centres providing community health advice (Nursing)

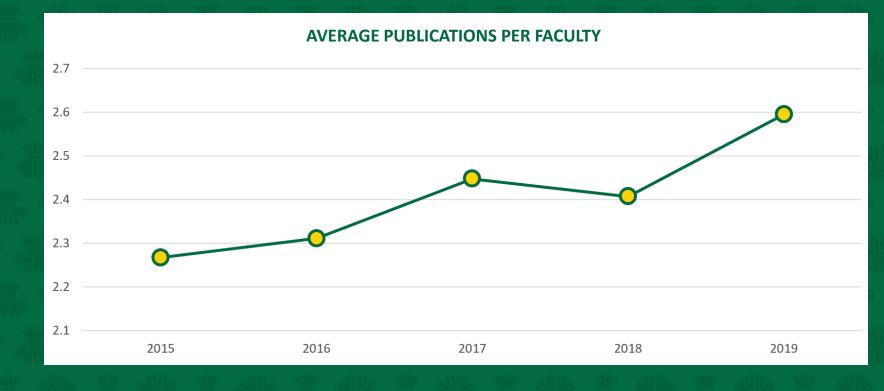






2025 Aspirations / Meaningful Impact

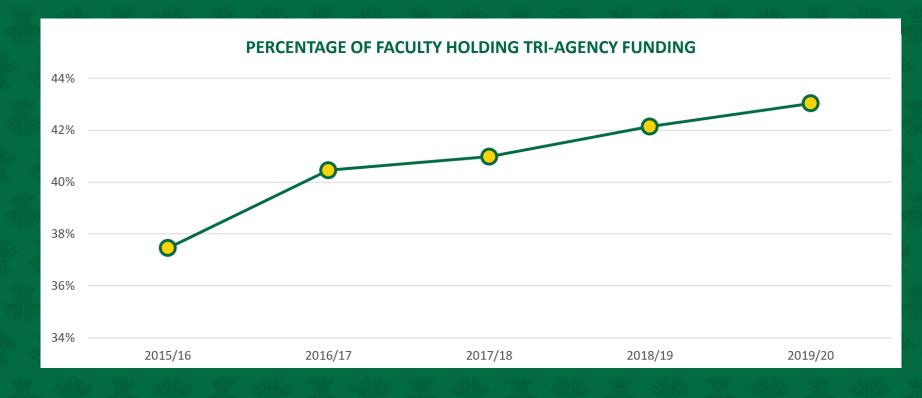
Research outputs have increased as our faculty engage in meaningful and impactful research.





2025 Aspirations / Meaningful Impact

Our faculty remain competitive by increasing successes in attracting national research grants.





2025 Aspirations

DISTINGUISHED LEARNERS

Our graduates are among the most inventive, collaborative and sought-after in Canada and around the world.

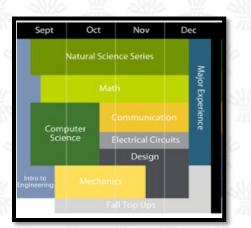
24



2025 Aspirations / Distinguished Learners

The world needs a university whose graduates have the drive, the curiosity, and the humility to work with others in addressing the greatest challenges and opportunities the world faces.





Re-Engineering First Year

The most innovative first-year engineering program in Canada launches this fall in the College of Engineering. The program modernized first-year courses, shifting assessment to a competency-based model, providing more hands-on learning opportunities and promoting a healthier school-life balance.



Agriculture for Tomorrow

An intense focus on refreshing the Ag/Bio curriculum to ensure that programming is designed to meet the needs of our learners, preparing them for a future that will demand critical thinking skills and a skillset that prioritizes adaptability in the face of change. Innovative programs in nutrition, digital agriculture, and irrigation are in development.

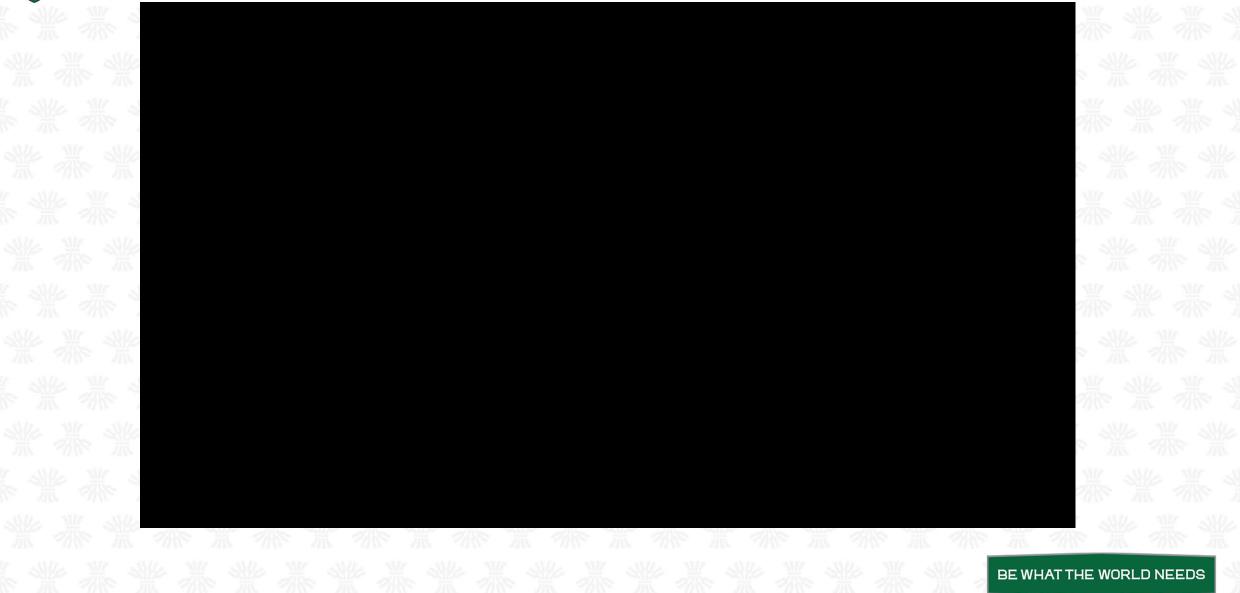
2025 Aspirations / Distinguished Learners



A Healthy Education

Health Sciences colleges *and* Education are launching a suite of graduate programs in health professions education with a view to strengthening teaching and learning in health sciences disciplines and professional degree programs.







2025 Aspirations / Distinguished Learners

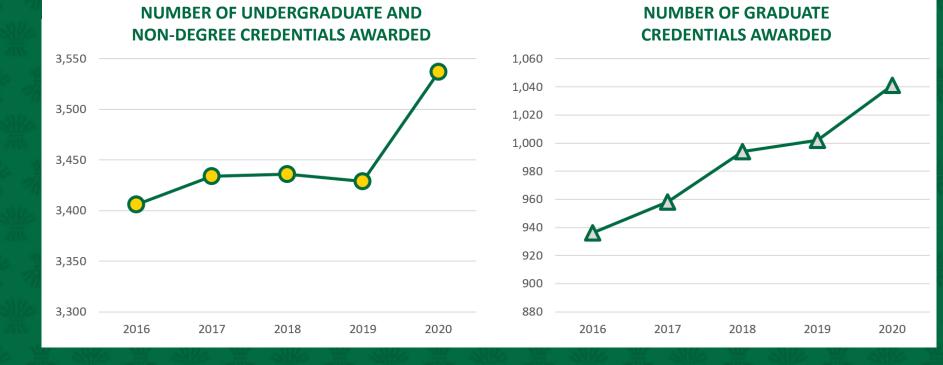
Our students are provided with experiential learning opportunities to enhance their knowledge and prepare for the workforce.



PERCENT OF GRADUATING STUDENTS WITH EXPERIENTIAL LEARNING OPPORTUNITY



Our university continues to produce high-quality graduates ready to make an impact in their communities.





2025 Aspirations

GOBAIGNE RECOGNICON

Our research, graduates, academic programming and reputation are recognized as world-class.

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2025 Aspirations / Global Recognition

The world needs a university that sets the standard in learning, research, scholarship, creativity, and comunity engagement.

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Launch of new USask Brand

The completed development of and launch of our new brand platform which was recognized with a gold award in the Newspaper Advertising Series category at the 35th annual Educational Advertising Awards – the largest, oldest and most respected educational awards competition in the U.S.



The **People Around the World** (**PAW**) **conference** is an initiative of the International Blueprint for Action 2025, with the aim to advance USask efforts in global research, sustainable partnerships, international community well-being and collaborative projects with partners around the world.

2025 Aspirations / Global Recognition



Poetic Praise

USask-affiliated poets **Dr. Sheri Benning, Katherine Lawrence** and **Diana Hope Tegenkamp** were among 32 Canadian poets named to the CBC's national poetry prize while **Elder Louise Halfe** was appointed as Canada's ninth Poet Laureate.



2025 Aspirations / Global Recognition

Many of our academic programs are recognized nationally and globally.

Water Resources #20 in the World, #1 in Canada

Public Administration #2 in Canada

Energy Science & Engineering #6 in Canada

Agricultural Sciences Top 100 Globally, #4 in Canada

Veterinary Sciences Top 75 Globally, #4 in Canada **Environmental Science & Engineering** Top 75 Globally, #4 in Canada

> Biotechnology #5 in Canada

Chemical Engineering #6 in Canada

Food Science & Technology #4 in Canada

Materials Science & Engineering #3 in Canada



The Work Ahead...

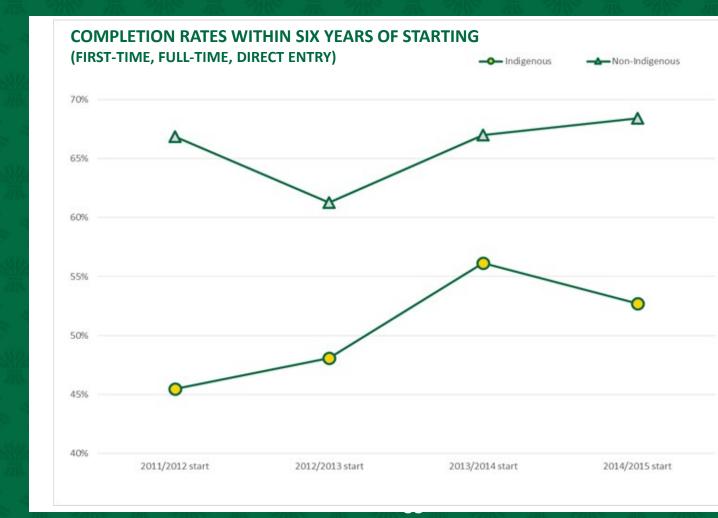
- While there are many accomplishments and successes achieved to date, our work to implement the University Plan continues
- Projects and initiatives are planned and/or continuing in academic, research, and administrative areas that will add to our list of accomplishments and further our progress towards our aspirations
- Essential to this work is the establishment of processes to continue to measure our progress holistically and report on our outcomes

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The Work Ahead / Transformative Decolonization Leading to Reconciliation

Parity between Indigenous and non-Indigenous student outcomes in academic programs





Institutional performance (e.g. learning, research, scholarship, creativity, and community engagement) that is ranked in the top one percent in the world



USASK GLOBAL POSITION RELATIVE TO WORLDWIDE HIGHER EDUCATION INSTITUTIONS



Creativity

nihtāwihcikēwin | nihtaooshchikaywin

Connectivity āniskōmohcikēwin | naashkoopitamihk

Our Principles

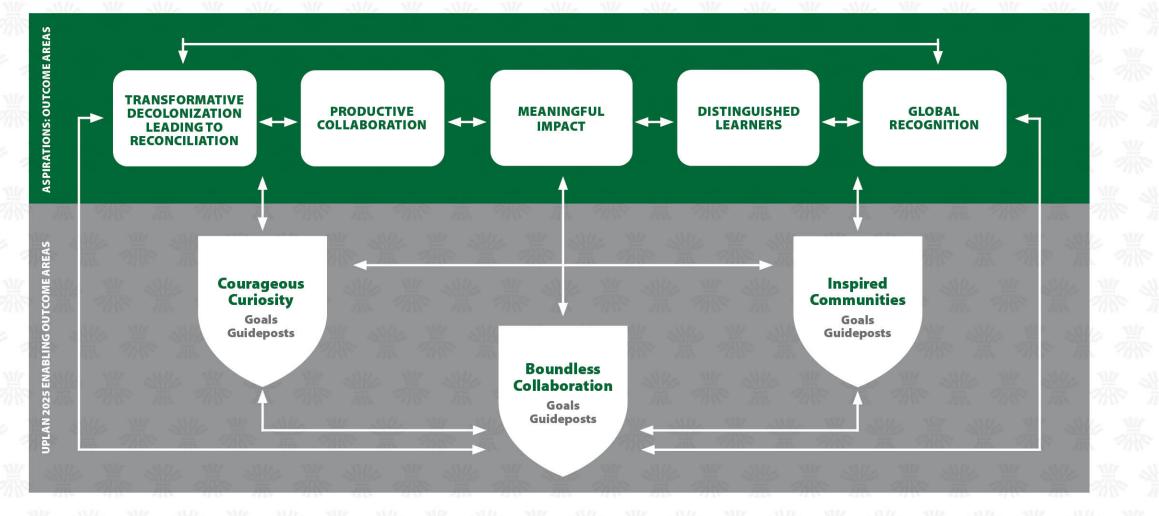
Diversity

nanātohk pimātisowina | nanaatoohk pimatishoowin

> Sustainability nākatēyihtamowin | nakaatayihtaamoowin



VISION: BE THE UNIVERSITY THE WORLD NEEDS



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BE WHAT THE WORLD NEEDS



APPENDIX C

Best and Brightest Scholarships

Dr. Tracie Risling Chair - Scholarships and Awards Committee

> University Council April 15, 2021



Best and Brightest Scholarships

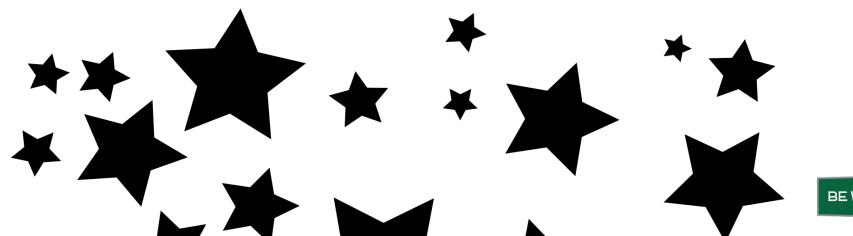
- The Best and Brightest Scholarships are the University of Saskatchewan's premiere entering awards. The centrally administered scholarships consist of:
 - a) Five Presidents' Best and Brightest Scholarships (\$40,000)
 - b) Twelve Chancellor's Scholarships (\$30,000)
 - c) Twelve USask Entrance Scholarships (\$24,000)
- Five awards (one Presidents' Best and Brightest and two each of the other awards) are Circle of Honour awards, preferentially awarded to Indigenous students





Best and Brightest Selection Process

- This year, the Scholarships and Awards Committee reviewed applications from 302 incoming high school students with a 95%+ average and selected recipients based on leadership and contributions to school and community life.
- The applicant pool is limited to students from domestic high schools, but included 32 applicants from out of province





Best and Brightest - Recipients

Of the twenty-nine university-wide Best and Brightest recipients:

- a) Four are from out-of-province; two from Ontario, one from Manitoba, and one from Alberta
- b) Ten are from six different high schools in Saskatoon
- c) The remaining fifteen are from a range of communities in Saskatchewan, including five from a single high school in Prince Albert
- d) Five are Indigenous (Metis and First Nations)
- e) All are exceptional leaders, learners, and future contributors to the University of Saskatchewan community





Best and Brightest Recipient Accomplishments



Recipients' activities involved:

- While in high school, conducting health science laboratory research supervised by USask professors
- Founding a virtual non-profit tutoring company in response to COVID lockdowns
- Building a robotic self-pollinating hydroponic system to help address bee extinction
- Organizing mentorship to empower women and minorities in STEM fields



Recipient Accomplishments



Recipients' activities involved:

 When in-person recitals were restricted, created an online piano recital platform and facilitated a full slate of performances

Circle of Honour recipients:

- Created an advocacy campaign for rural French immersion programming
- OUT Run Volunteer Saskatchewan's first Pride run
- Member of MNP-Remai Modern Youth Art Collective
- Took first place honours in a provincial French public speaking competition as second language

