

*This report is intended as an informative and unofficial summary of the matters discussed by the board. The formal record of this meeting, which includes the wording and disposition of motions (including abstentions), is contained in the official minutes.*

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**REPORT OF MEETING OF THE  
 UNIVERSITY OF SASKATCHEWAN BOARD OF GOVERNORS  
 BOARD ROOM, PETER MACKINNON BUILDING  
 December 10 & 11, 2018**

Board members present: Lee Ahenakew (Chair), Allan Adam, Rollin Baldhead, Shelley Brown, Joy Crawford, Grant Devine, Grant Isaac, Jay Kalra, Ritu Malhotra, Roy Romanow, Peter Stoicheff

Resource officers: Beth Bilson (secretary), Karen Chad, Greg Fowler, Debra Pozega Osburn, Tony Vannelli, Cheryl Carver, Terry Summers

Guests: Minister Tina Beaudry-Mellor, representatives from the Office of the Provincial Auditor, representatives of the Graduate Students' Association

*Further information about the composition of the Board of Governors and its committees, as well as the bylaws and annual work plan of the Board, are available at <http://www.usask.ca/secretariat/governing-bodies/board-of-governors/>*

Agenda Item	Subject	Comments/Decisions
1.	Call to order	The chair called the meeting to order at 8:25 a.m. on December 10. He acknowledged the presence of the Board on Treaty 6 territory and the homeland of the Metis. Lee Ahenakew noted that it was his last meeting as chair and thanked the president and board members for their support. He stated that it had been particularly significant for him, as a Cree person, to be the chair of the Board at a time when Indigenization was such a prominent goal for the university. He expressed pride at the way the Board had faced challenging times by continuing to encourage major initiatives.
2.	Governor conflicts of interest	None noted.
3.	Minister of Advanced Education	The president introduced Minister Tina Beaudry Mellor to the Board meeting and welcomed her thoughts on the meeting to discuss several items of mutual interest and concern.
4.	President's statement	The president thanked the chair for his service, commenting on the significance of having

		<p>Indigenous membership on the Board.</p> <p>He began his statement by noting a number of developments that have helped to raise the university's profile. He referred to a recent story in Maclean's about Indigenization initiatives at Canadian universities that included reference to this university.</p> <p>He said that the opening of Merlis Belsher Place was a landmark. The facility and has become an important community centre. He noted attending the fourth national reconciliation forum in Victoria, and reported that the University of Saskatchewan had been acknowledged for its leadership on this issue.</p> <p>The president noted that he also been meeting with college and school faculty councils, thanking them for their help meeting the university's financial challenges, and for their work on the unit and university plans.</p>
5.	Appointment of USSU president to standing committees	The USSU president was appointed to the Land and Facilities Committee, and the Finance and Investment Committee, effective immediately.
6.	Consent agenda i. Minutes of October 12, 2018 Board meeting ii. Minutes of October 12, 2018 <i>in-camera</i> meeting	The consent agenda was approved as presented.
7.	Board agenda	The Board agenda was approved as distributed.
<b>8.1</b>	<b>Finance and Investment Committee</b>	<i>The committee met on December 10, 2018. Members in attendance: Grant Isaac (chair), Shelley Brown, Grant Devine, Jay Kalra, USSU President</i>
8.1.1	October minutes	The committee minutes were received for information as amended. No decision items brought forward.
<b>8.2</b>	<b>Human Resource Committee</b>	<i>The committee met December 10, 2018. Members in attendance: Ritu Malhotra (chair), Lee Ahenakew, Joy Crawford, Roy Romanow, Peter Stoicheff</i>
8.2.1	October minutes	The committee minutes were received for information.
8.2.2	Business arising	None

8.2.3	Exempt staff total rewards	The Board of Governors approved the Exempt Employee Total Rewards proposal as presented effective immediately.
8.2.4	CEO VIDO-InterVac appointment	The Board of Governors approved the appointment of Volker Gerdts as Chief Executive Officer Vaccine and Infectious Disease Organization – International Vaccine Centre (VIDO-InterVac) for a term effective January 1, 2019 until December 31, 2023.
<b>8.3</b>	<b>Land and Facilities Committee</b>	<i>The committee met December 10, 2018. Members in attendance: Ritu Malhotra (chair), Allan Adam, Grant Devine, Jay Kalra, USSU President</i>
8.3.1	Edwards School of Business finance and teaching lab	The Board of Governors granted Board 1 and 2 approval of the final project location, programme, design, schedule and capital and incremental operating budgets for the Edwards School of Business Finance Research and Trading Lab; subject to the finalization of an acceptable donor gift agreement.
8.3.2	W. P. Thompson Building renewal	The Board of Governors granted Board 1 approval of the project programme, design, schedule and capital) and building operating (negligible) budgets for the W.P. Thompson Building Renewal Project.
8.3.3	Marquis Hall chiller replacement	The Board of Governors granted Board 1 and 2 approval of the final project design, schedule and capital with negligible impact to operating budgets for the Marquis Hall Chiller replacement project.
8.3.4	Preston substation conversion	The Board of Governors granted Board 1 of preliminary capital budget including initial seed funding of for design, construction documents and coordination with SaskPower for the Preston Substation Conversion from 72kv to 138kv project, on the understanding that consideration will be given to incorporating equipment that will allow future transition to additional capacity.
8.3.5	Gift of farmland	The Board of Governors approved the transfer of four quarters of agricultural land by way of gift subject to approval of the Farmland Security Board.
8.3.6	RUH Generator plant	The Board of Governors approved the Saskatchewan Health Authority's (SHA) plan to construct a new emergency generator plant for

		the Royal University Hospital (RUH) within their existing lease boundary.
8.3.7	USask Calgary stakeholder engagement office	The Board of Governors approved entering into a lease plus fit-up and operating costs for a stakeholder engagement location in downtown Calgary, Alberta commencing in early 2019
8.3.8	University endowment lands governance structure	Vice-president Fowler reported on developments since the discussion of possible governance structures for the university's land assets that took place at the Board strategy session in October.
<b>8.4</b>	<b>Audit Committee</b>	<i>The committee met December 10, 2018. Members in attendance: Joy Crawford (chair), Lee Ahenakew, Grant Isaac, Roy Romanow</i>
8.4.1	University risk management policy	The Board of Governors approved the revisions to the University risk management policy effective December 11, 2018; and approved changing the name of the Enterprise Risk Management Policy to the University Risk Management Policy effective December 11, 2018.
<b>8.5</b>	<b>Governance and Executive Committee</b>	<i>The committee met December 11, 2018. Members in attendance: Shelley Brown (chair), Lee Ahenakew, Joy Crawford, Jay Kalra, Peter Stoicheff</i>
8.5.1	Minutes of October 2018	The committee minutes were received as amended.
8.5.2	Business arising and action items	None.
8.5.3	Flag policy revisions	The Board of Governors approved the revisions to the Flag Policy as presented effective immediately.
8.5.4	Board Governance standards	The Board of Governors approved the Board governance standards as presented effective immediately.
9.	Process for development of university budget	Vice-president Fowler described changes in the budgeting process that had taken place since 2016. One aspect of this was a budgeting framework, which aligns budgeting more clearly with institutional planning. Under this framework, the provost is responsible for resource allocation in keeping with the principles of responsibility centre management (RCM). The advent of this

		system required better budgeting tools, and the creation of a clear financial roadmap that would allow the university to take advantage of opportunities.
10.	Correspondence	Correspondence received was included in the Board materials for information.
11.	CUPE Bargaining update	The Associate vice-president People and Resources gave a labour relations update, focusing in particular on the current status of the mediation with CUPE 1975.
12.	Graduate Students' Association request for representation on the Board	Naheda Sahtout, the president of the Graduate Students' Association (GSA), and Edgar Martinez-Sobaranes, the vice-president of Student Affairs, attended the meeting to present their request for representation on the Board of Governors.
13.	Joint committee on chairs and professorships – Western Grains Research Foundation (WGRF) Integrated agronomy research chair	That on the recommendation of the Joint Committee on Chairs and Professorships, and with the approval of University Council, the Board approved the establishment of the Western Grains Research Foundation Integrated Agronomy Research Chair on the terms stated in the terms of reference distributed.
14.	School of Public Health	The provost reported on steps that are being taken to disestablish the School of Public Health (SPH) as part of a broader set of interdisciplinary initiatives in health sciences.
15.	President's report	<i>In-camera</i> session, Board and president only.
16.	<i>In-camera</i> session	Board only
17.	Adjournment	The meeting adjourned at 3:30 pm. Next meeting: March 19 & 20, 2019.